

## NEWS SUMMARY

### GENERAL

### BUSINESS

## Italians charged over kidnap

## Fall in Gilts; Pound weaker

GILTS were unsettled ahead of the mid-May banking figures, and falls of up to 3 were

The owner of a printing shop in Rome and five other suspected urban guerrillas were charged yesterday with complicity in the kidnapping and murder of Sig. Aldo Moro, Italy's former Prime Minister.

They are the first to be formally charged in connection with the death of Sig. Moro, whose bullet-riddled body was dumped by the Red Brigades' urban guerrillas group in Rome on May 9 after 54 days of captivity.

One of the six people charged is still at large. The others were arrested last month.

### Scots footballer to be sent home

Willie Johnston has admitted taking two stimulants drugs before Scotland's World Cup match against Peru last Saturday. Mr. Ernie Walker, Secretary of the Scottish Football Association, said Johnston would take no further part in the competition and would be sent home as soon as convenient.

### Five nations hold Zaire conference

Five Western powers met in Paris yesterday to discuss aid for Zaire and an effective response to Soviet and Cuban intervention in Africa. Moroccan soldiers have begun arriving in Zaire to replace French foreign legion paratroopers, who were sent to Shaba province after the invasion by rebels last month.

### Praise for China from Tory chief

Britain and China face a common threat from Soviet military forces, Mr. Winston Churchill, Tory defence spokesman, told Chinese army officers near Peking. Ending a three-day visit, Mr. Churchill said he was impressed by China's determination to resist invasion or foreign domination.

### Pledge to fight Arab terrorism

General Ariel Sharon, Israel's Agriculture Minister and a leading "hawk" said in London yesterday that Israel would fight everywhere against Arab terrorism, which he described as the spearhead of international terrorism. Palestinian terror attacks have killed more Israelis so far this year than in any comparable period since 1967. Page 10

### Bengali housing

Mr. Horace Cutler, leader of the Greater London Council, defended the decision to re-house 5500 Bengali squatters in a single East London council estate. Immigrant leaders claimed the move would create a ghetto, but Mr. Cutler said the Bengalis did not want to be split up.

### Equity battle

Federate members of Equity, the actors' union, have inflicted a further defeat on Left-wingers who have been pressing for wide-ranging changes in the structure of the organisation. Page 11

### briefly...

Three competitors were killed and two injured in high-speed dashes at the Isle of Man TT motor cycle races. Page 37

ast African countries are seeking international help to stop an invasion by locusts. Page 37

Idew caused by smog, humidity and sweating tourists is threatening Leonardo da Vinci's fresco, the Last Supper, in Milan. Page 28

ollen count: Weather, Back Page

### CHIEF PRICE CHANGES YESTERDAY

Prices in pence unless otherwise indicated)

#### RISES

bercon 102 + 12  
seed, Book 206 + 12  
Ackman and Conrad 18 + 3  
and Cawthron 235 + 5  
TV Hotels 140 + 7  
La Rue 327 + 5  
Business Peat 243 + 7  
steel Box 308 + 6  
Bee and Electronic 110 + 6  
ash and Tompkins 118 + 6  
sooner Inds. 53 + 4  
oken Hill South 100 + 6



BY GUY DE JONQUIERES, COMMON MARKET CORRESPONDENT

The European Commission is pressing for sweeping cuts in production by EEC steel companies. It estimates that fewer than half the companies honoured pledges to limit deliveries in April and May.

Viscount Etienne Davignon, year without creating severe disruptions.

Demand usually weakens in the third quarter because of the summer holidays. Export outlets are likely to be more cramped after the U.S. raises its trigger prices for imports on July 1.

The move, which could be followed by other European producers, reflects the company's belief that the home-made fibres market has improved, with demand likely to go up through the rest of this year.

Viscount Davignon would undoubtedly like to enlist the political support of EEC governments in implementing the new programme, which relies heavily on voluntary co-operation by steel companies. It is doubtful that he will secure the backing of the West German Government, which has been openly critical of the Commission's moves to intervene directly in the steel industry.

The Commission plans to be more relaxed over maintaining minimum price levels and providing protection against low

BRUSSELS, June 5

## ICI fibre prices to rise from July 1

By Rhys David,  
Textiles Correspondent

ICI FIBRES' prices are to rise 13-14 per cent for most fibres and yarns from July 1, in the first general increase since the beginning of last year.

The move, which could be followed by other European producers, reflects the company's belief that the home-made fibres market has improved, with demand likely to go up through the rest of this year.

In the first three months of 1978, output was 10 per cent higher than in the last two years. The projected increase in investment intended to be raised downwards in successive surges.

The department's interpretation of the figures for 1978 takes no account of the 1 per cent fall in actual spending between the final three months of last year and the January-June period of 1978. This is officially thought to be a "temporary" check in a rising trend. Together with evidence of rising real consumer demand and public spending, it confirms a relaxation of economic pressure in economic activity in 1978.

The results of the inquiry are broadly in line with the recent CBI quarterly industrial trends survey. This effectively projects a rise of marginally below 10 per cent in real terms this year, after taking into account the iron and steel sector.

A similar picture is shown by more anecdotal reports with no evidence of significant cancellations or postponements of spending plans.

The CBI evidence suggests that intentions are most buoyant among the largest companies and that a large proportion of investment is aimed at modernising rather than expanding physical capacity.

The recent tentative CBI projection is that the volume of private manufacturing investment would continue to rise rapidly until the end of the third quarter of next year—by between 10 and 15 per cent compared with the previous 12 months.

This projection, resulting from the survey of distribution and service industries—including shipping, they expect to increase the volume of their expenditure by between 6 and 8 per cent this year and by a further but

## Investment rise plans confirmed

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

INDUSTRY STILL plans a large increase in the volume of its capital spending this year—raising total investment almost back to the levels of 1974.

The latest investment intentions survey from the Department of Industry, published yesterday, projects an increase of probably between 10 and 13 per cent in the volume of manufacturing expenditure between 1977 and 1978, with a further, smaller, unquantified rise in 1979. Last year, there was a rise of about 8 per cent.

The inquiry—conducted between the end of March and mid-May—confirms the results of the previous survey published at the start of the year. This is in line with the pattern of the previous two years when the projected increase in investment tended to be revised downwards in successive surveys.

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## Unions adamant on Shelton

BY ALAN PIKE, LABOUR CORRESPONDENT

UNION leaders will report to the British Steel Corporation this week that their members remain determined to stop the closure of Shelton steelworks at Stoke-on-Trent.

Mr. Bill Stur, chairman of the TUC steel committee, said after meeting representatives of the Shelton workforce yesterday there could be a "tremendous battle" if BSC ended steelmaking

at the plant.

The committee had been left in no doubt about the very strong feelings of the workforce who have been campaigning for seven years to save Shelton.

Shop stewards believe that BSC wants to stop steelmaking at the Stoke plant at the end of this month. This has not been confirmed by the corporation.

Continued on Back Page

## Big banks against paying current account interest

BY MICHAEL BLANDEN

THE BIG banks are expected to be the first to pay interest on current accounts to their customers.

They are likely instead to adopt the Commission's alternative proposal to allow an offset against the charges which will be more closely linked to the movements of market interest rates.

The banks appear to have come down firmly against the payment of interest on current accounts following discussions with the Inland Revenue. Barclays said that the talk had made it clear there would be no increases before the beginning of next year.

National Westminster has not so far disclosed its plans.

### Deposit rate

The changes are not expected to be dramatic. They are likely to include a modest rise in the administrative difficulties created for both the banks and their customers.

In its report on the banks' money transmission services, published in April, the Commission effectively cleared the way for increases in charges by bringing charges more closely in line with costs.

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Against this, an offset could be made in relation to any charges made to personal customers, who do not qualify for free banking.

Barclays, which now requires a minimum balance of £100 or an average of £200 for free banking, may also abandon the average formula because it is difficult for customers to monitor.

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EUROPEAN NEWS

## NEW SCHEME TO REFINANCE OVERDUE DEBTS

## Citibank \$100m facility for Turkey

BY METIN MUNIR

CITIBANK IS to make a \$100m which has already been over facility available to the Turkish subscribed by 50 per cent. The Central Bank under what has been called the "constructive remittance scheme" international banking officials told the Financial Times today. This is understood to be a new approach to tackling Turkey's foreign exchange crisis, and it is argued that the scheme could be used for other developing countries suffering similar difficulties.

The money will go towards repaying overdue debts to foreign suppliers which could not be settled because of the country's lack of foreign exchange. Arrears in this category, some dating from as early as February 1977, when formal import transfers were halted.

A large number of U.S. and European companies are involved in the new facility

scheme—in effect a euphemism for bad debt refinancing, has obvious advantages for all concerned. The London interbank offered rate (LIBOR) is for seven years, with a three-year grace period.

The credit will be guaranteed not only by the Turkish Finance Ministry but by the beneficiaries as well. In other words, if at the time of maturity Turkey is unable to pay back the \$100m then companies benefiting from it will repay Citibank. Beneficiaries will be asked to make a firm commitment towards this, the officials said.

Exactly how the money will be allocated to individual suppliers has not yet been decided, though Citibank would at least have the right to reject individual names whose credit was not acceptable to it.

The constructive remittance

Norwegian Finance Minister, who will spend two days in Turkey at the end of the month. The credit facility will be used for purchases from Norway.

Talks are underway between the two States for the consolidation of Turkey's commercial debts to Norway totalling about \$100m.

Although the \$100m facility is a drop in the ocean compared with the amount owed by Turkish entities to their foreign suppliers, and although the loan negotiations on the facility are far from complete, the deal provides a useful example of how overindebt suppliers could be refinanced. So long as they can restrict the use of such facilities to top quality companies, such a scheme could be acceptable to it.

An exchange of letters will take place between Turkey and Norway on this subject during in today's climate of low profit the visit of Mr. Per Kleppe, the margins.

## Companies bid for Oslo oil licences

BY OUR OWN CORRESPONDENT

STOCKHOLM, June 5.

THE Norwegian Oil Ministry had received 35 applications involving 44 companies, when the deadline for its fourth offshore licensing round was reached on June 1. The companies are competing for concessions in 15 blocks on the Norwegian continental shelf south of the 82nd Parallel.

Among the major international oil companies applying are: BP, Esso, Mobil, Shell, and Texaco. Newcomers to the Norwegian exploratory scene include: Atlantic Richfield, Getty, Hispanoil, Occidental, and the West German Deminell group.

Phillips, which first discovered oil on the Norwegian shelf and is now operating the Ekofisk Field, is heading a group which includes Agip and Petrofina. The Murphy Oil Company is bidding together with Ocean.

The less detailed of the bids was submitted by Volvo Petroleum, the company formed only last month by the Swedish automobile manufacturer. But under the terms of its agreement to sell 40 per cent of its stock to Norway, Volvo must be among the best placed to win a licence.

The Oil Ministry intends to hold preliminary talks with each group by the end of this month. Detailed negotiations on individual blocks are expected to start in August and the Ministry hopes to announce the first licence in the autumn.

## Nordic GNP growth forecast

BY WILLIAM DULLFORCE

STOCKHOLM, June 5.

THE NORDIC economies are

expected to achieve a "modest"

growth in real GNP this year after their unexpected relapse into zero growth in 1977. The payments deficit should be a little smaller but unemployment will continue to grow and there should be no substantial change in inflation rates.

These predictions are contained in the Nordic Economic Outlook, the semi-annual analysis published jointly by the economic research departments of the Danish, Finnish, Norwegian and Swedish federations of industries.

Their predictions in November 1976, of a 3.5 per cent growth for the area as a whole suggest that exports will continue to grow more rapidly than in 1976. This year only Finland

when GNP stagnated at the 1976 level. This is explained in the

current issue as the result of "several coincidental factors" including a much lower increase in exports and a fall in total demand of over 1.5 per cent in the Nordic area as a whole.

The Nordic countries increased their combined payments deficits by more than \$1bn to \$10.3bn last year. This corresponded to 5.6 per cent of Nordic GNP. This year the federations experts anticipate "a certain revival of export growth coupled with a decrease in imports which should reduce the current account deficit slightly."

The Nordic countries' competitiveness has been improved by recent currency devaluations. Preliminary estimates for 1979 suggest that exports will continue to grow more rapidly than in 1978. This year only Finland

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## OVERSEAS NEWS

## Morocco acts on financial problems

BY OUR OWN CORRESPONDENT

AS THE U.S. Air Force started only to workers' transfers and airlifting 1,500 Moroccan troops not to any other commercial to Zaire over the weekend, King operations.

Hassan announced a series of measures designed to solve financial difficulties caused partly by heavy military spending.

While five American C-141 troop transport planes flew out the first group of troops in Lubumbashi via Dakar, the King said in a broadcast on Sunday night that Morocco would have to cut down on foreign currency spending, notably by reducing imports by 20 per cent.

To improve the inflow of foreign currency he announced a preferential rate for the Dirham, putting it on a par with the French franc to derive increased benefits from the receipts of the 350,000 Moroccan workers in France. This is equivalent to a devaluation of about 7.3 per cent but it applies

increased military spending is needed to re-equip the armed forces after heavy losses during the October war on the Golan Heights, but it is undoubtedly made necessary also by losses in the Western Sahara, where his army is still battling against the Polisario guerrillas based in Algeria over two years after the area was ceded to Morocco by Spain.

However, the King said in his speech he would fly to President Mobutu's assistance a third or even a fourth time if necessary because it was not an internal affair but the consequence of attacks from outside by those opposed to our spiritual values.

He also blamed financial troubles on succession of four poor harvests which cost \$200m in cereal imports, the increase in the cost of oil imports which had completely neutralised income from phosphate exports despite doubling the price, and investments in Sahara development \$200m this year.

Certainly the sending of troops to Zaire for the second time also contributes to the financial burden and the King is hoping

President Mobutu realises he is making and will do something drastic to remedy the situation in Zaire and prevent another repetition of the Shaba affair.

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## Desai leaves for talks on U.S. N-supplies

By K. K. Sharma

NEW DELHI, June 5. THE FUTURE of India's nuclear energy programme will be decided in the next two weeks. By then, Prime Minister Morarji Desai will have held talks with President Jimmy Carter on supplies of enriched uranium for the U.S.-built Tarapur atomic plant near Bombay.

Mr. Desai left here this morning on a 12-day tour that will take him to Tehran, Brussels, London and the U.S. The last leg, when he holds two rounds of talks with President Carter in Washington, will be the most important.

Although President Carter has promised to continue shipments of nuclear fuel to the Tarapur plant that would enable it to function for another 18 months, these supplies have been held up by the Congress on the grounds that India has not agreed to sign the nuclear non-proliferation treaty and because the Indian Government is not willing to accept nuclear safeguards sought by the U.S.

India has reacted strongly to this delay and is insisting that the U.S. fulfil contractual obligations, especially as Mr. Desai has declared that India will never manufacture nuclear weapons or use nuclear explosives either for military or peaceful purposes. This stand remains unchanged and Mr. Desai's view is that he will not sign the proliferation treaty on the grounds that it is discriminatory as the nuclear powers are not bound by its terms.

At stake are not only the 7.5 tons of enriched uranium that are held up in the U.S. but India's approach to the nuclear issue. Mr. Desai has made it clear that if the U.S. does not send the supplies of fuel necessary to make the Tarapur plant run, he will look elsewhere.

This could mean that India will look to Russia for supplies and indications from Moscow are that the Russians are eager to step in to fill the gap. Sanjay Gandhi, younger son of the former Indian Prime Minister, Mrs. Indira Gandhi, was today released from jail after being imprisoned by the Supreme Court for intimidating witnesses in a case of criminal conspiracy against him. He was released after the Sessions Judge stayed the case ordered that bail of Rupees 5,000 be given to Sanjay. He has been ordered not to leave India without permission.

## Left-wing party suspends activity in protest against Sadat law

CAIRO, June 5.

EGYPT'S left-wing Unionist Progressive Party today suspended activities in protest against the law purging from public life Communists and other critics of the Government.

The UPP said that a meeting of its constituent assembly next Sunday would decide whether to dissolve the party altogether. The party has decided to stop mass political activity as long as this law exists, it said.

The party, led by Khaled Mohieddin, will also cease ruling Centrist Party, accusing

it of liquidating the democratic party.

Reuter

paper Al-Ahali (The People) experiment which was still in its infancy.

The measures approved by the People's Assembly (Parliament) four days ago served to tighten one party rule, curb individual freedoms and threaten the security of the individual, the UPP said. It argued that the law also contravened the Constitution.

Mr. Sadat has accused pro-Moscow Marxists of controlling the UPP and has said he wanted Egyptian leftists to run the

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## WORLD TRADE NEWS

## Further U.S. protest over European aircraft finance

BY DAVID BELL

THE U.S. should move to counter the "predatory practices" of credit insurance cover for the European governments which whole deal even though British engines accounted for less than half the total contract value. Mr. Blumenthal said that it was important that in future there should be much more international co-operation to avoid any export credit war. It is likely that this will be one of the subjects discussed at the Pan European summit in July.

Congressman Mark Hannaford, of California, where the aerospace industry is a major employer, said that the recent test of the European Airbus to Eastern Airlines and Rolls-Royce should "raise a few eyebrows and a lot of questions."

Last Thursday Mr. Michael Blumenthal, the U.S. Treasury Secretary, raised the issue with Mr. James Callaghan, the British Prime Minister, while he was in Washington. The Secretary urged strongly at the scale of British Government finance for the TriStar sale to Pan Am.

Both the Airbus and the Rolls-Royce engines, he said, were

WASHINGTON, June 5.

"good" and "all things being equal the sales might have been coincidental wins for European industry and losses for American industry." But all things are not equal. Eastern purchased Airbuses because it received virtually 100 per cent financing from the French and German governments and our aircraft companies simply could not compete with either the French or German treasuries."

The same applied, he went on, to the support given to the TriStar deal by the British Export Credit Guarantee Department.

Mr. Hannaford's comments are a sign of a growing feeling in Congress that the U.S. should "retaliate" in some way in the face of "European" "backdoor subsidies" of this kind. The European industry responds that it has only a minute share of the U.S. market and that the major European manufacturers receive a de facto subsidy in the form of Pentagon research and development contracts and in the long production runs which the production of advanced aircraft for the U.S. armed forces gives them.

Nevertheless, the aircraft deal is another sign of the friction between the U.S. and other industrialised nations in the search for new orders. The indications are that this friction may get worse in the months ahead.

He claims that the trading system of Mr. Dell, with its Protectionist blocs, where

market need to be tackled at their source. If that is not possible, various other domestic tax-subsidy instruments are likely to yield higher levels of economic welfare than intervention in foreign trade.

To believe that the latter

(in the form of general or selective import controls) or, more generally, a recovery in world demand can solve these problems is a dangerous self-deception," Dr. Lal argues.

He claims that the trading system of Mr. Dell, with its Protectionist blocs, where

market

is being impacted by less than

production out from Britain, the Netherlands, West Germany, Italy, France and Britain.

Nationalisation changed its con-

text to a new

market for some

countries.

It is the market for some

countries.

## HOME NEWS

## Month to wait for Grays' investors

BY MICHAEL CASSELL

INVESTORS with Grays Building Society, which closed its doors at Easter after the death of its chairman and the disclosure of deficiencies of about £7m will have to wait one more month before they can draw their money.

Their accounts have been attracting interest, while they have been frozen—investors had not previously been able to confirm this.

Borrowers from Grays can expect their mortgage rate to fall 1 per cent, to bring it into line with the rate charged by the Woolwich Building Society, which is expected to take over the Grays at the end of this month.

Mr. W. H. Rute, the society's new chairman, said that an application for the transfer of engagements to the Woolwich was due to be heard on June 28, two days after members meet to approve the move. When the transfer had been registered each investor would be sent a passbook for deposits and withdrawal.

Mr. Rute said the compensation fund set up by the building societies to cover Grays losses would provide the money to ensure accounts were credited with interest by the Woolwich on the next interest date after the transfer.

### Overstated

The shareholdings of Grays directors would not, however, be reimbursed from the compensation fund "or from any other source." This will leave their own investments in the society reduced by more than half.

Grays' accounts were published yesterday. They said that investigations indicated net assets at December 31, 1976, were overstated by £6.37m. In addition, Grays had not received the benefit of £69,677 in mortgages redeemed last year and the sum was written off as irrecoverable. The directors were also aware of a further five cases in the first quarter of this year, totalling £14,225, for which no provision had been made in the accounts. "Further material income tax liabilities" might also exist.

The auditors, Appleby English, said in the report to members the society failed to keep proper books of account and also failed to maintain a satisfactory system of control over its transactions and records. It had not maintained a system to ensure the safe custody of all documents of title belonging to the society and of deeds relating to mortgaged property.

### Scandinavian joint ferry service opens

By Our Own Correspondent

THE OPENING of a new ferry service between the Tyne and Scandinavia by DFDS Danish Seaways yesterday could be the start of a new era of cooperation between rival shipowners.

At an inaugural lunch aboard the DFDS A/S ship, Winston Churchill, Mr. Leslie Heirman, the company's president, said that instead of fighting his company, Tor Line of Sweden, had agreed to a joint service.

The Winston Churchill will sail on the joint service with Tor Line twice a week to Gothenburg and once a week to Esherg, in addition to DFDS's ferry, the England, which already operates a twice-weekly service from the Tyne to the Danish port.

Between July 3 and August 2 there will be three sailings a week to Gothenburg from the Tyne and three to Esherg.

## Aluminium plant future depends on Government

BY ROBIN REEVES, WELSH CORRESPONDENT

NEGOTIATIONS WHICH could at Lynemouth, Northumberland, result in Anglesey Aluminium and British Aluminium at Invergordon, Scotland, have also indicated an interest in expanding output should cheaper power be available.

Although nobody is saying so, it is conceivable, too, that a special power deal for aluminium could be viewed in Brussels as infringement of EEC competition rules.

Yet the final go-ahead for the investment hinges largely on Government sanction for a special cut-price electricity supply to the plant.

Aluminium smelting is a notoriously power-thirsty industry, with electricity accounting for 90 per cent of the cost of the finished ingots.

Talks between Anglesey Aluminium, the Central Electricity Generating Board, the Department of Industry and the Welsh Office have now reached the stage where the issue is likely to be referred soon to the Cabinet for a final decision.

The Government is worried that provision of exceptionally cheap electricity for aluminium smelting could unleash claims for equal treatment from other heavy power-using industries.

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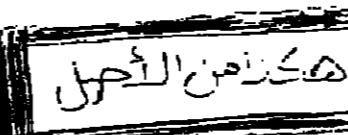
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# 'MILTON WHO?'

we can move into the new factory just a month from today.

'That's fast.'

'There are places all ready and waiting from 1,500 square feet...'

'Bit small?'

'...to 100,000 square feet. And there are some very nice sites available to build on.'

'You on commission?'

'Then there's communications. It's right on the M1, and the A5 goes right through the place, so does the main rail link from London...'

'Hey, slow down, what's all this afive?'

'The M1 is the main motorway from London to Birmingham, the A5 is the...'

'Yeh okay. Highways, highways.'

'There's no problem with housing the staff. And I don't think we'll have anything but compliments about the place. It's got good shopping, lots of schools, plenty of wide open spaces, lots of good pubs. It's just a few miles outside London.'

And Oxford, Stratford, Cambridge are all easy drives.'

'Yeh. Fine, fine.'

'And it's the perfect base for serving Northern Europe. Apparently that's one of the reasons why Rank Xerox moved in.'

'Americans there already?'

'Oh yes, Coca-Cola, Nacanco, Hammond Organs, Reads, Allen-Bradley, Redken Laboratories, Southland Corporation.'

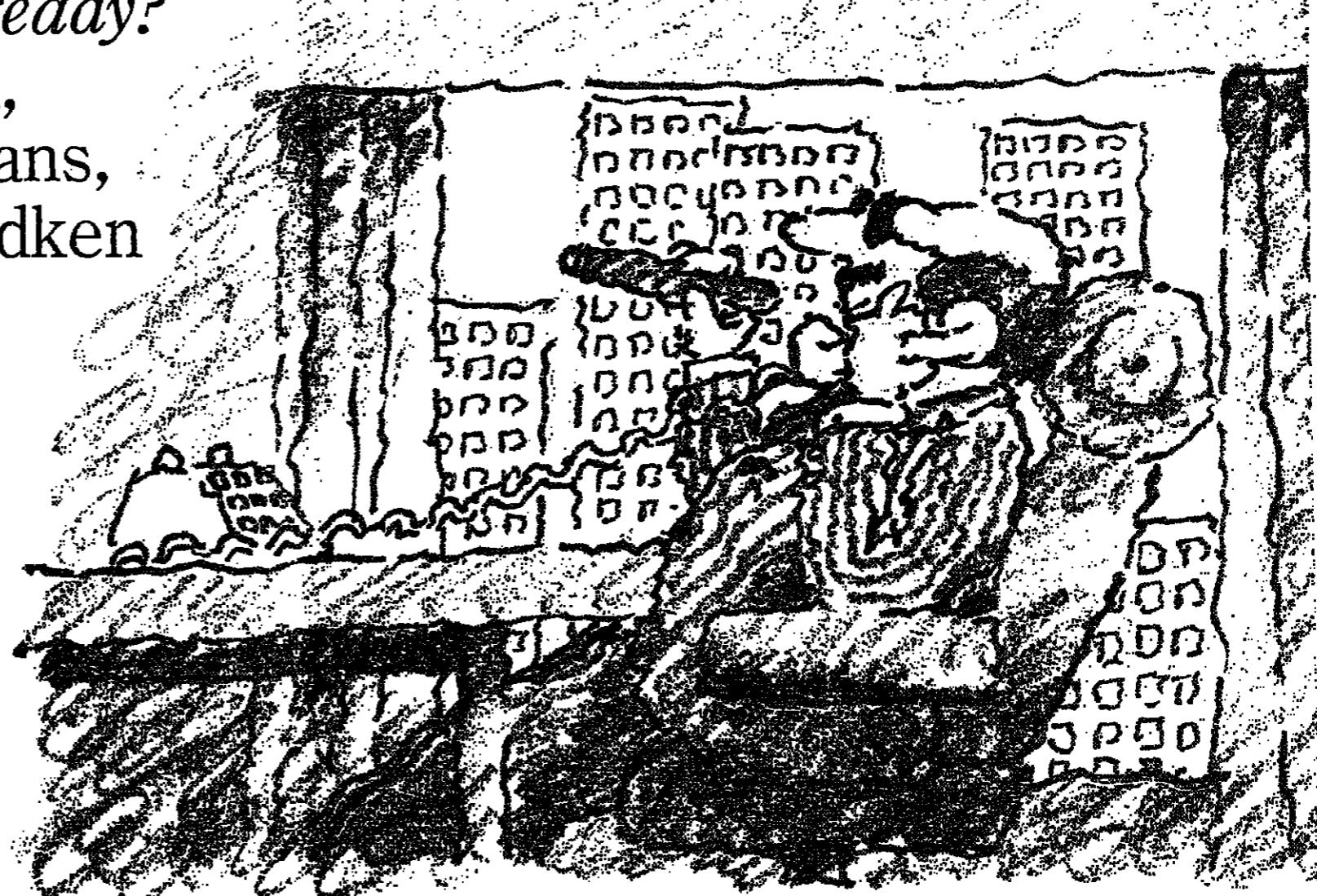
'Great. I'm sold.'

## MILTON KEYNES

'The place is called Milton Keynes, Harry.'

'Sounds good. You think we should put the U.K. Operation there, right? Why?'

'Well for a start,



## HOME NEWS

## Pay curb impact on staff 'limited'

BY JAMES McDONALD

NEARLY 60 per cent of British engineering companies believe that wage restraint and its erosion of pay differentials has not brought them "significant" problems in retaining skilled staff.

But over 40 per cent of 103 engineering companies surveyed last month by Manpower, the international work contractors, claimed that skilled workers were changing jobs more often as a result of Phase Three wage restraint.

More disturbing, the survey adds, was that highly skilled staff were not only leaving to improve their income but often to take up work in other fields.

### Flexible

Only 57 per cent of the companies questioned favoured a return to free collective bargaining in August. The remainder believe that a Phase Four pay policy should be introduced, with 75 per cent, of this total saying that the policy should be compulsory.

Most of this large minority of engineering companies would want the pay rise limit retained at 10 per cent, although few of them would prefer to see the limit dropped to 5 per cent.

The statutory policy should be more flexible within these limits, said the companies in favour of a Phase Four.

Smaller companies in particular asked for more flexibility to restore differentials. Larger ones with over 1,000 employees preferred a great flexibility in terms of companies' payroll, with most of them seeking more flexibility within a pay limit linked to productivity.

## Fuller to boost brewery with £3m expansion

BY KENNETH GOODING

THE BREWING GROUP, Fuller, Smith and Turner, which has capacity for the first time since 1975 when demand started rising for its beers—including London beer—has spent £3m. on the second stage of developing its Griffin Brewery at Chiswick, West London.

To help finance the project the group, a public but unquoted concern with about 150 pubs and off-licences, last April issued to Eagle Star Insurance a £750,000, 20-year debenture carrying 13½ per cent interest.

Mr. Noel Chambers, Fuller's finance director, said yesterday that his company, which is determined to remain independent of the major groups, expected to be able to meet the rest of the £1m cost from cash flow and, possibly, the sale of some properties subject to compulsory purchase orders.

### Government aid sought for gambling council

BY CHRISTOPHER DUNN

THE Government has been asked to give up to £6,000 a year, or a to help finance a National third of the annual running Council on Gambling to replace costs of the new National Council. It would research the 45-year-old Churches' Council gambling and act as a pressure group to be dissolved in group like the Churches' Council.

The Home Office had deferred any decision until after publication next month of the Royal Commission's report on gambling.

Rev. Gordon Moody, retiring general secretary, said: "The Joseph Rowntree Charitable Trust, which already contributes to the Churches' Council, has promised to pay £6,000 a year for the first three years.

# The businessman's guide to incentives available in the Areas for Expansion.

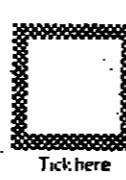
Below is a brief guide to the investment incentives available in the Areas. They apply to companies moving into, or already in, the Areas for Expansion.

Are you planning your company's future now?

Greater benefits are available in Northern Ireland.

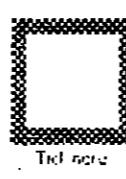
Before you do anything, it could pay you to get in touch first with your nearest Industrial Expansion Team. Or tick the box(es) below for the information you want and send in the complete coupon.

Manufacturers can obtain capital grants of 20% or 22% for new buildings; also for new plant and machinery in many Areas.



Tick here

Interest-relief grants, or favourable-term loans. Fixed-interest loans from European Community funds.



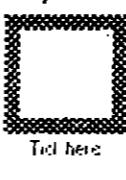
Tick here

Up to 2 years rent-free (exceptionally, 5 years). Options to purchase on long lease. Wide range of new factories available.



Tick here

Grants for office rents for up to 7 years. Grants for new jobs created within 5 years. Grants for staff moved.



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## Capital grants

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## Rent-free factories

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North West, tel: 01-236 2171

Liverpool, tel: 01-536 5755

Yorkshire & Humber, tel: 01-441 1711

STD code 0532

East Midlands, tel: 01-493 0601

STD code 0602



**Areas for Expansion**

ISSUED BY: THE DEPARTMENT OF INDUSTRY (Associated with the Industrial Economic Planning Department and the Areas Office)

To: The Industrial Expansion Team, Department of Industry, Millbank Tower, London SW1P 4QU.

Please send me full details of the benefits available in the Areas for Expansion, as I have indicated above.

NAME \_\_\_\_\_

POSITION IN COMPANY \_\_\_\_\_

COMPANY \_\_\_\_\_

ADDRESS \_\_\_\_\_



FT 5/6G

## Clash on plan to mine fluorspar

BY PAUL CHEESERIGHT

A CLASH between Dresser Minerals International and the Peak District National Park, supported by environmental interests, is likely following the company's application to mine fluorspar at Conksbury Lane, Youlgreave.

Dresser officials will today meet the Youlgreave Parish Council to explain their proposals. Later this month there will be a public meeting where the views expressed are expected to influence the decision of the Park's Planning Board, which could be made known in July.

If the planning board rejects the application, Dresser will appeal to Mr. Peter Shore, Secretary for the Environment. Mr. Garry Thielen, Dresser's manager in Derbyshire, explained that the company would be hurt if it did not have access to the fluorspar, although it would not be put out of business.

A fairly large body of ore is involved, which he said, could be mined quickly with relatively little development. If access was denied, the company would lose one-and-a-half years of production.

The needs of the company inevitably clash with the principle of keeping national parks free of commercial development. The great difficulty for the Peak District Park is that it contains about 80 per cent of the fluorspar reserves.

### Dividend opinion

The UK is a net exporter of fluorspar, which is used as a fluxing base in metals smelting and in aluminium processing.

In the past, local opinion in Youlgreave has been fairly evenly divided, reflecting the classic clash of interests between the desire to see new employment opportunities and the preservation of environmental amenities.

Dresser, a subsidiary of a Texas concern, took over a fluorspar mine and processing plant at Hopton, about six miles from Youlgreave, earlier this year and made an investment of about £4m. It now employs 80 people and has been building up mill production over the past three weeks.

In March, it made clear that it would be seeking planning approval for exploration and development work. The site it is now seeking to mine embraces land for which its predecessor, C. Gullif (Derbyshire), had planning permission.

The National Park Planning Board is treating the application with some caution, having lost its attempt to prevent Imperial Chemical Industries starting a new limestone quarry near Buxton. It is particularly anxious about the restoration of land after the mining—both open and underground—has finished.

There have been suggestions that the Board will seek from Dresser a bond to cover restoration later. But this is opposed vigorously by the company. "The plan we presented involved full restoration of the site," Mr. Thielen declared.

## Private house builders use 70% of planning permits

BY MICHAEL CASSELL, BUILDING CORRESPONDENT

ABOUT 70 per cent of the sites permissions made by local useful first approximation in England which had planning authorities in 1975.

permission for private housing development in 1975 had been started or completed by last year, according to a report published yesterday.

The report, prepared for the Department of the Environment and the Housing Research Foundation, traces the progress of 1,000 individual development sites included in a count of planning

### Components

The Department said yesterday that the report showed how Economist Intelligence Unit numbers of outstanding planning permission could represent "a street, S.W. 1, £1.55."

## Dollar plot jury 'can return separate verdicts'

FINANCIAL TIMES REPORTER

JUDGE BUZZARD QC, took in investment currency between the rare course of advising the 1975-76.

The judge reminded the jury that the Crown case was that if defendant when he began summing up in the dollar premium was succeeded, it could have led to the yesterday.

Defence counsel protested that he split them up in this way before might lead to prejudicial or inconsistent verdicts. But the judge told the jury that it would be easier if they did it in the autumn. House builders have consistently said that the landowners gave for failure to implement planning permissions serious than officials have been prepared to accept and that the decline in the housing market is becoming worse.

**Land Availability: A study of land with residential planning permission**, produced by the Department of the Environment, shows how the report showed how Economist Intelligence Unit numbers of outstanding planning permission could represent "a street, S.W. 1, £1.55."

The two main reasons which

defendants, who deny the charges, are Mr. Wales, 42, of Cheltenham; Mr. Adrian James, 32, solicitor; Mr. Leonard Asa, 38, panel beater; Mr. John Rohson, 57, commodity trader; and Mr. Reginald Atkins, 50, company director.

A sixth defendant, Mr. Alfred Taylor, 62, died while the trial was on.

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The engine manufacturers, who want the aircraft for their turbo-prop Tyne engines, together with a quantity of spares, to meet a continual demand for these engines in other types of aircraft and for naval use. The airframes will be broken up and sold for scrap.

The Ministry of Defence has been trying to sell the Belfast for two years. A number of independent airline operators were interested, including Transair, Air Caraibes, Transwinds and IAS Cargo Airlines, either because of their Tyne engines or as flying freighters in their own right.

Ten Belfast were built by Short Brothers and Harland and Wolff, its long-range strategic heavy freighters for the RAF. With the shrinkage in the U.K.'s global role in defence, and the concentration on Europe and NATO, the Belfast became surplus to requirements.

Three Belfast have already been sold to a London-based organisation, Eurolatin, for use in cargo operations.

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# When a company is as deeply embedded

## in British daily life

### as we are, and is going public,

## it seems proper that you should know more about us.

Look about you. Right now.

You are surrounded by aluminium. In all probability, metal of our manufacture.

From the foil cap on your morning pinta to the high-tensile extrusions and plate that form the frame of Concorde, Alcan aluminium is contributing to British life at all levels.

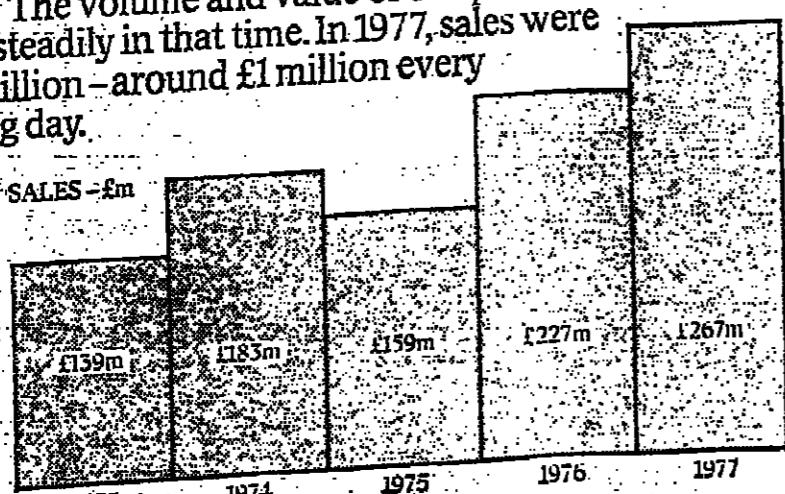
**At work in Britain since 1909**

Beginning as Northern Aluminium Company Limited, Alcan has been in Britain for 69 years.

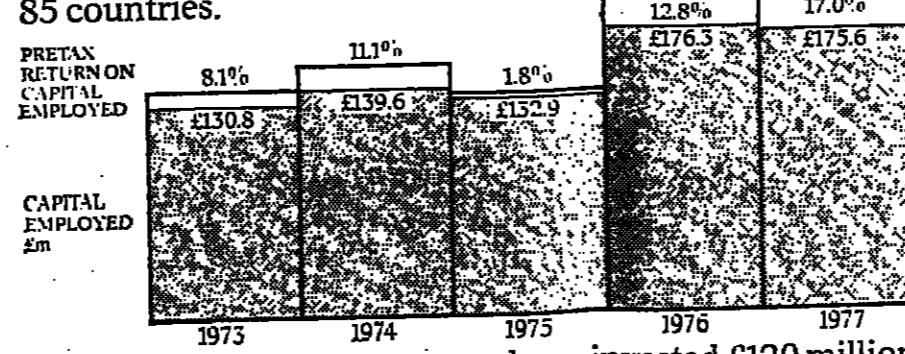
We now operate at 54 locations and employ more than 8000 people.

Alcan's smelter at Lynemouth (powered by its own coal-fired generators) produces 120,000 metric tonnes of primary aluminium ingot a year, one-third of the total UK production.

The volume and value of our production has grown steadily in that time. In 1977, sales were £267 million - around £1 million every working day.



Of that, £64 million - almost a quarter - was earned overseas by production exported from the UK to 85 countries.

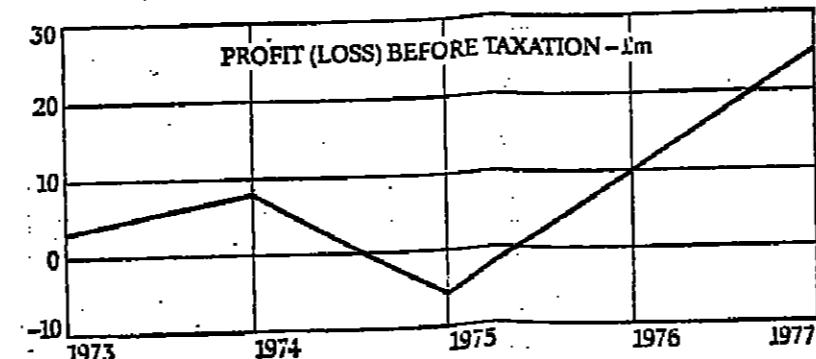


In the last ten years we have invested £120 million and plan to spend a further £24 million in 1978.

**Where will Alcan be in 2009?**

The future of the company is the future of the metal. And its derivatives.

And appears limitless. New uses, new applications, appear constantly. Increased demand increases production which lowers costs. Which stimulates more growth.



#### Alcan products and interests: the expected and the unexpected.

Aluminium ingots  
Extruded sections  
Household and catering foil  
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Windows and double glazing  
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Strip for bottle closures  
Ventilators and louvres  
Concorde components  
Bullet proof glass  
Foil for bottle and yoghurt tops  
High pressure gas cylinders  
Wire for knitting needles  
Refrigerated containers  
Strip for lithographic printing  
Yacht masts  
Armour plate  
Foil dishes  
Cable sheathing  
Van bodies  
Packaging laminates

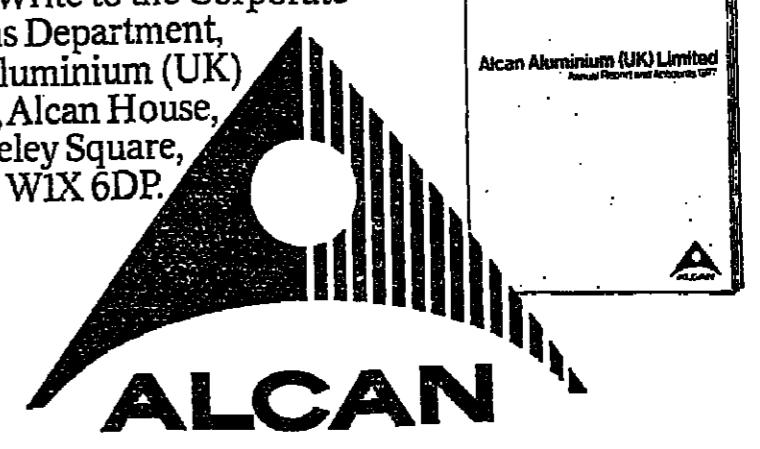
-these and countless other activities spread Alcan's interests through the transport, electrical, construction, packaging, domestic appliance and other industries, a form of diversification which contributes to stable growth.

If you would care to know of these matters in greater detail, please send for a copy of our Annual Report and Accounts for 1977.

Write to the Corporate

Relations Department,  
Alcan Aluminium (UK) Limited,  
Alcan House,  
30 Berkeley Square,  
London W1X 6DP.

Alcan Aluminium (UK) Limited  
Annual Report and Accounts 1977





## LABOUR NEWS

## Textile unions merger backed

By Rhys David

**SUPPORT FOR** mergers of unions within the clothing, textile, and footwear industry to create one large grouping capable of representing the whole sector has come from the National Union of Hosiery and Knitwear Workers.

Mr. Harold Gibson, general president of the union, speaking at its conference in Edinburgh, warned that small unions of under 200,000 members, such as existed in textiles, were vulnerable in respect of the influence they could exert and the services they could give to their members.

"There should be talks taking place between the unions in order to unify the trade union structure and to create a vibrant organisation for the present needs and times in which we live," he urged.

The trade union structure within textiles is still very largely based on geographical areas with separate unions covering cotton and man-made fibres in Lancashire, wool textiles in Yorkshire and knit wear, largely concentrated in and around Leicester, and Nottinghamshire. Clothing is represented by another union, the National Union of Tailors and Garment Workers.

## Biggest units

Some mergers have taken place, but these have consisted very largely of consolidation of smaller unions to form bigger units within these geographical areas. In Lancashire, 24 semi-independent associations, covering separate units, have been federated to form the 45,000 member Amalgamated Textile Workers Union. In Yorkshire, the National Union of Dyers and Bleachers, the biggest union with about 60,000 members, is allied with other smaller, mainly craft unions in the National Association of Unions in the textile trade.

Pressure for further groupings across traditional textile industry divisions, comes partly because of the increased integration of the industry but also because of the competitive threat posed by the general unions. The GMMWU and the TGWU have been paying increased attention to textiles where both already have considerable membership. The engineering unions, the AUEW and the EPTU are also represented in the industry.

The Amalgamated Textile Workers, in advance of Mr. Gibson's remarks, have already held preliminary talks with the National Union of Dyers and Bleachers, aimed at exploring a possible merger, and the TUC has been asked to make its good offices available to assist. The main obstacle encountered so far has been the ATWU's own structure as a federation, and before any further moves are made the union is to examine ways of uniting into a single body.

## Union urges higher public spending

By PAULINE CLARK, IN SCARBOROUGH

BRITAIN'S THIRD biggest union, manufacturing and greater tax relief as a priority in solving the union movement's new radical campaign for "hanging the union to the roots of the problems which increased public expenditure."

Its views became clear yesterday as the union discussed its "radical" approach in the conference of the TUC.

Mr. David Bassett, general secretary of the union, said: "Our standard of living and our quality of life depend on our commitment to the extension of public

spending. We are in the process of fighting for the services.

The union's policy of fighting unemployment by raising the standard of public services is "We have stood—and we will

continue to stand for the national debate over the spending wealth which is created by the use of North Sea oil revenues. Other society as a whole, being used

groups in industry and the trade mainly by society as a whole.

unions see higher investment in

"We are in the process of

channel more funds into the public sector was taken up by delegates supporting an executive council motion on unemployment.

The executive asked for a properly worked out economic policy on job creation and industrial regeneration as well as the use of North Sea oil funds to expand the public services.

Earlier Mr. Bassett accused Conservative leaders of inviting conflict over the closed shop.

While the Labour Party and trade unions were trying to achieve a consensus on the issue, Mrs. Margaret Thatcher and her supporters were indulging in political opportunism.

Mr. Bassett said the advantages of the closed shop had been attacked over little advertisement.

It avoided friction between unions and non-trade unions as well as inter-union difficulties and there were advantages in voluntary collective bargaining.

The closed shop had been attacked as "a monster power

yet no union could act in an arbitrary way because of their procedures and there were many courts of appeal.

"It's a complete and absolute nonsense to conjure up the bugey of an attack on individual liberty when there is an attack on the collective liberty of trade unions."

## Discrimination blamed for jobless women

By OUR LABOUR STAFF

THE Manpower Services Commission was accused yesterday of failing to tackle job discrimination against women.

Calling for action to help women during periods of high unemployment, Miss Pat Turner, national officer in the General and Municipal Workers' Union, said the commission had failed to promote the return of married women to the home.

This could lead to the collapse of the National Health Service, service industries and many sectors of the manufacturing

She told the union's conference: "Women remain as firmly industry.

## Tories told 'hands off Post Office'

CONSERVATIVES must keep join the unions in the fight to save members' jobs and told the telecommunications industry. Mr. John Scott-Garnett said yesterday in his presidential address at the Post Office Engineering Union's annual conference at Blackpool.

The union president replied to Sir Keith Joseph, responsible for Conservative policy and research, who he said had said that the Tory Party would free Post Office control over telecommunications.

"I say to Sir Keith Joseph, 220,000 workers have not given their lives to the telecommunications business to see you ruin it."

He said that Sir Keith's view was that the Post Office should retain monopoly control over the provision of the telecommunications network, but lose its "monopoly grip" over the supply of terminal equipment needed to link the network from the offices home and factory.

"The Tories want to get rid of your job. Our political activities are totally in pursuit

of our need to protect and advance our interests as workers."

He urged the Post Office to

## Turnover rises in catering industry

TURNOVER IN the catering industry for the first quarter of 1978 rose by 12 per cent compared with first 1977 quarter.

Measured against the final quarter last year it rose by 3 per cent, according to the Department of Trade.

## Workers to vote on Ryton stoppage

By Our Labour Correspondent

Establishing within the trade

Left because only by going to

preparing a campaign for "hanging the union to the roots of the problems which increased public expenditure."

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## Equity rejects changes in union rules

By PHILIP BASSETT, LABOUR STAFF

MODERATE MEMBERS of up," and that the whole process of equity, the actor's union, of the rules revision attempt, Left because only by going to a referendum of all the union's members, had cost about £100,000. In the financial year 1977-78, the union showed a £100,000 deficit.

Mr. Plouviez said that now the union could go ahead with trying to improve the way it worked and encouraging more union members to play an active part in it. Members, he said, should devote their energies to improving agreements, especially trying to link pay to employment prospects.

Changes in union rules, including those relating to fees and subscriptions, membership qualifications, the objects of the union, and the rights of members to inspect the union's finances, were defeated in the last of four meetings on revision of union rules by 201 to 186 votes. A two-thirds majority would have been necessary for any change.

One of the important changes rejected yesterday would have been to put the qualification of 30 weeks' experience for full Equity membership, which is necessary to work in London's West End theatres. Another change, also rejected, would have allowed the union's council to fix subscriptions without putting the change to a general meeting.

At the weekend, the Left suffered a major defeat when the union voted 577 to 548 to reject proposals for a branch meeting and delegate conference structure to use sub-contractors for weekend maintenance. It disrupted services at the main Eastfield plant of the company, which is the world's biggest manufacturer of diesel engines employing 10,000 workers.

The dispute started when the 34 maintenance men staged their protest over a company scheme to use sub-contractors for weekend maintenance. It disrupted services at the main Eastfield plant of the company, which is the world's biggest manufacturer of diesel engines employing 10,000 workers.

The dispute, which threatens production at shipyards throughout the country, is about a pay offer to men employed at Wolsingham which is a fraction of 1 per cent less than that offered to other manual workers.

Mr. Peter Plouviez, general secretary, speaking after the meeting, denied that the union was in dire financial straits. But he admitted that it was "hard

## UCATT bars trade paper

By Nick Garnett, Labour Staff

CONSTRUCTION NEWS has been effectively barred from the biannual conference of the Union of Construction, Allied Trades and Technicians after allegations of biased reporting.

The weekly trade paper issued a libel writ earlier this year after the union journal, Viewpoint, criticised its coverage of the industry, including its reporting of UCATT in relation to the construction section of the Transport and General Workers' Union.

The union also severed normal Press relations with the paper.

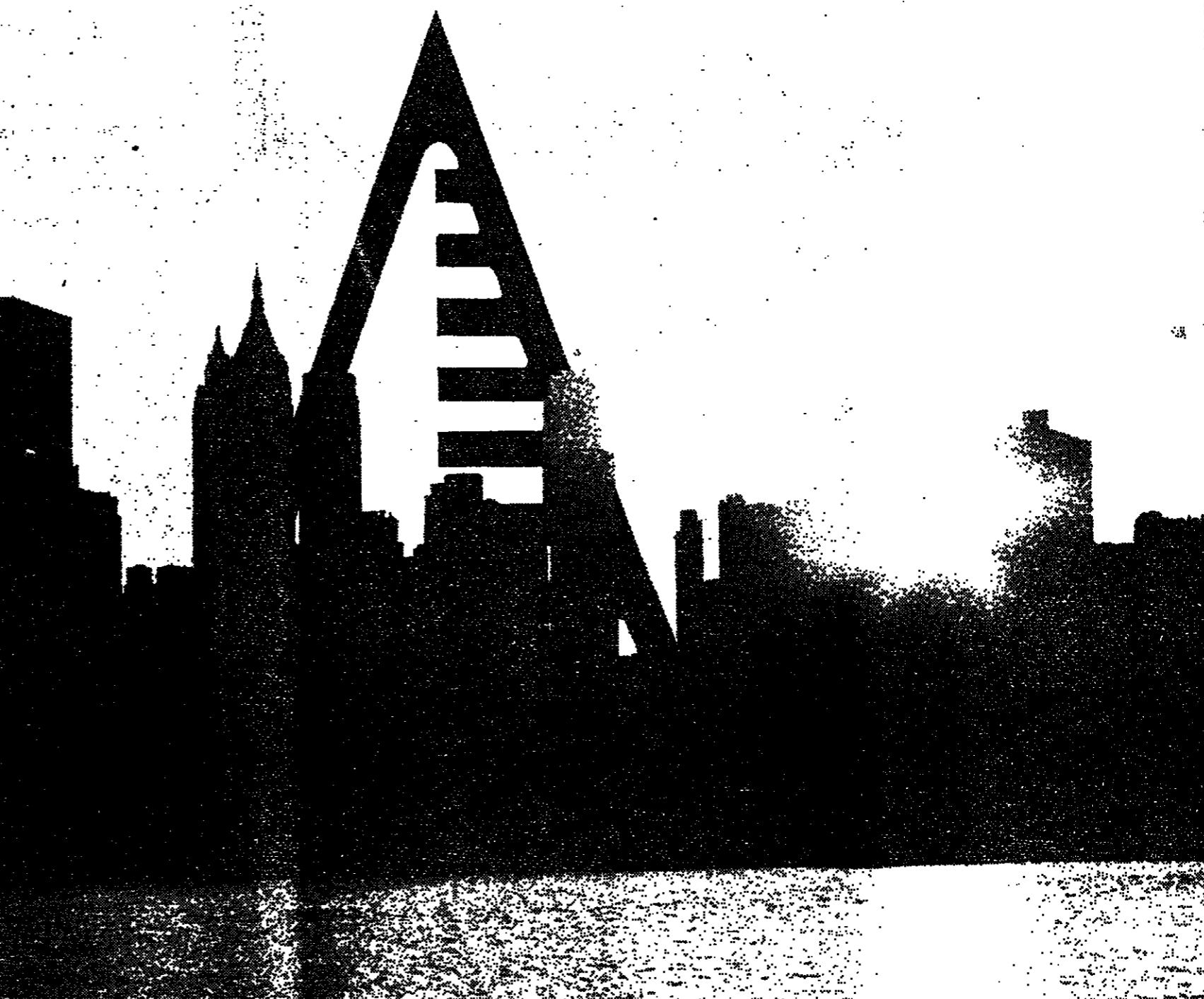
UCATT said yesterday that Press credentials had been withdrawn, partly because of what the union sees as an unwarranted anti-UCATT bias, but largely because the writ had made the work relationship between the union and the paper difficult.

Mr. Albert Williams, the union's president, told delegates in Dunoon that the Government had to correct "by drastic means if necessary" the faults in the economy which created wide disparities between workers.

The unions "in want," said Mr. Williams, would not stand by silently forever while what they were needed to satisfy their needs was almost within grasp.

Allegations of vote rigging at branch level were raised by some conference delegates.

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Most of you are familiar with the Bankers Trust Pyramid. What you may not know is that no correspondent in America offers more up-to-date services than we do.

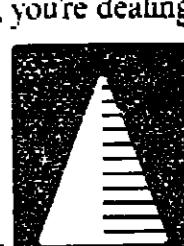
Our International Balance Reporting System, for example, was the first in the industry. This computerized service gives you confidential balance data on a daily basis for all your North American accounts. It permits you to monitor your accounts more closely, consolidate your funds for short-term investments and minimize your idle cash balances.

As a pioneer in the development of fast, safe and reliable methods for transporting

checks and collection items, we can tailor-make transportation systems to your requirements.

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## CORRECTION NOTICE

Alteration of insertion published on May 12, 1978

The Burmese Oil Co. Ltd.

7% 1972-1987

Flux 500,000,000

Please read

The following bonds have

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in the presence of a notary

public:

Numbers 8822 to 9731 inclu-

sive, instead of Numbers

## THE JOBS COLUMN

## Mr Carew's positive academy for job-hunters

BY MICHAEL DIXON

"WHAT can you do for us. "You're going into a pool, are highly liable to be jeopardised by the telephone caller and you can be out of it again by colour-prejudice among the head of the Percy in a few hours if you swim employers. Coutts careers consultancy in properly. And times aren't bad. "When prejudice exists—as London. "We're shutting 23 for you. They're good because it does—and the person's need is to be abolished. Given an interview, which you soon will..."

"What could I say to them?" This kind of oratory has clear view, the candidate has a fair Spillers did not do this, he when you've lost your job. But only by saying or writing "I feel, with the result that that's not what they think when overtones of Sir Henry chance of overcoming it. But their possibilities were con... they first arrive here. Their was involved in a clash of personal redundant" (50p), or "I am redundant" (40p) can a customer incur a heavier fine. The workers don't realise that employers tend to look very favourably on candidates who might as well throw the letters in the waste bin, because big organisations are getting rid of people probably, and certainly not much interested in the unemployed.

So he mustered four of his staff, conscripted four of the jobless executives whom his consultancy trains to re-invoke the employment market, commissioned 23 snappy posters proclaiming "Coutts is here, and led his squad on a tour of Spillers doomed bakeries. A bit of inspirational help is therefore worth any amount of pity. And if revitalising the newly jobless requires Mr. Carew to behave like a somewhat old-fashioned public school headmaster, then so be it.

"We're entirely on their side, taught also to people whose but we don't pander to them, former job-takers do not convey I'm highly autocratic. I don't the responsibility of the job allow them to argue with me. They're doing. "If you've been told you're redundant. Well, I'm sorry, very sorry. But where are you going to go now—in the grave or something?"

"The truth is that you aren't redundant. It's this business in teaching them. Coutts' application is that you were redundant staff do not mince words. An working as financial director." You are all valuable workers. unemployed manager whose

computer based systems. In addition, the successful candidate will be expected to make a positive contribution to the company's development.

Applicants should be chartered accountants probably aged around 30. They should ideally have experience of a relevant service industry and demonstrate the commitment to succeed in a challenging environment.

Success in this position should lead to a Board appointment. For more detailed information and a personal history form please contact Nigel V. Smith, A.C.A. or Peter Dawson, B.A. quoting reference 2148.

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Assistant Secretary

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# U.S. authorities tighten up on overseas bank lending

BY STEWART FLEMING in New York

THE U.S. authorities have begun to tighten up their supervision of the foreign lending into a global banking system, done by American banks. They want to have a clearer idea of the risk involved in each debtor country. There is, however, evidence that the regulatory authorities intend to be supple in their handling of this important matter, which reflects upon the external payments of so many countries.

Though the final pattern to be adopted is not so far clear, a number of senior officials insist that it need not inhibit the foreign lending of U.S. commercial banks and at any rate some senior bank executives share that view. Fears among bankers that tighter regulations will automatically reduce their ability to lend have been dispelled at least in part by a recent statement from the Comptroller of the Currency, Mr. John Heimann, which showed that he was aware of the need to apply banking regulations in this field with flexibility.

Some senior officials do however suggest that part of the emphasis in the new regulatory policy expected to emerge will be on a diversification of lending overseas to ensure that no bank has too high a concentration of its loans with a single foreign borrower. Some big American banks will find that they must reduce what will be deemed to be over-commitment to certain countries.

The congressional study remarked that "the most noteworthy characteristic of this new capital market is that it is largely unregulated: no single bank regulatory agency, national or international, has either the authority or the responsibility to oversee the market. Until recently the Federal Reserve and the Comptroller of the Currency (the two main U.S. agencies) did not even have comprehensive statistics on the foreign claims and liabilities of the overseas branches of U.S. banks."

Over the past three years there has been widespread concern that, partly because of this lack of supervision, banks were committing themselves to loans, particularly to developing countries, which were ill-advised and which could threaten their financial stability.

Political concerns of course go wider. Thus the congressional study focused on the foreign policy implications of some foreign lending. At the end of May, at the International Monetary Conference in Mexico City, Dr. Henry Kissinger suggested that bank lending to Communist bloc countries—which has been substantial—should be used as a bargaining counter in East-West relations. Dr. Kissinger's comments found support from the chairman of the Chase Manhattan bank, Dr. David Rockefeller—and expressions of horror from some European bankers.

The concerns of the regulatory agencies are less sweeping, relating in the first instance to the financial risks to the institution involved from heavy commitments to particular countries, particularly in the case of banks that may not have appreciated the important differences between granting commercial credits and making critical to maintain a steady growth of earnings for major U.S. banks.

But by mid-1976 U.S. banks' foreign branches had assets of \$11 billion, according to the congressional study, and the "spectacular expansion of international lending has been critical to maintain a steady growth of earnings for major U.S. banks."

The result is that, as Mr. Heimann put it, international importance of this distinction, lending activities of ten or more of the largest banks in one particular U.S. banking law country would eventually into the recently developed account not only for more than half their loan portfolios, but Comptroller is required to ensure that no bank under his purview. Last year, for example, supervision lends more than 10 Citibank earned over 80 per cent of its capital and 10 per cent of its profits abroad, plus to a "single borrower." As Mr. Heimann went on: "The Mr. Heimann pointed out earlier this year Mr.

Earlier this year Mr. Heimann, recognising the importance of this distinction, put it, international importance of this distinction, lending activities of ten or more of the largest banks in one particular U.S. banking law country would eventually into the recently developed account not only for more than half their loan portfolios, but Comptroller is required to ensure that no bank under his purview. Last year, for example, supervision lends more than 10 Citibank earned over 80 per cent of its capital and 10 per cent of its profits abroad, plus to a "single borrower." As Mr. Heimann pointed out earlier this year Mr.

## SHARE OF FOREIGN EARNINGS IN MAJOR BANK EARNINGS

|                  | 1972 | 1975 | 1977 |
|------------------|------|------|------|
| BankAmerica      | 21   | 48   | 34   |
| Citibank         | 54   | 71   | 82   |
| Chase Manhattan  | 42   | 64   | 65   |
| Bankers Trust    | 31   | 58   | 79   |
| Continental      |      |      |      |
| Illinois         | 17   | 13   | 17   |
| Security Pacific | 5    | 13   | 12   |

Source: Salomon Bros.

recently this rule was written over a century ago. How do you apply it today to a bank making loans to a government, and agencies of that government such as a state-controlled oil company, or its export finance bank? Are they one borrower or several?

The Comptroller issued detailed guidelines setting out under what circumstances it would be legitimate for a bank not to lump together such loans to government and government-related agencies when applying the 10 per cent rule. In principle a bank was going to be asked to justify loans by showing that the borrower would have the means to service the loan, and also to explain the purpose to which the money was going to be put.

Earlier in the month, however, before the detailed guidelines were brought into effect, he had stated that "the Congress has imposed a 10 per cent limit, which by necessity must be somewhat arbitrary. I think our office can most productively approach the principle of diversification within the constraints of the 10 per cent legal limit through flexibility in interpretation of the ruling." While legally he cannot ignore the 10 per cent rule he is looking again at its detailed application to foreign loans.

This move has eased the anxieties of some bankers as well as those of some heavily borrowed countries, which feared that the rigid implementation of the means and purpose tests would cut them off from some large credit sources.

Ironically, the public expressions of concern by the regulators are coming at a time when international profits growth for the big banks has slumped from the annual compound rate of 37 per cent through 1970-75 to only 1.8 per cent in 1976 and 8 per cent last year according to a Salomon Brothers study, and at a time when the big banks are beginning to pay closer attention to their domestic market profitability.

But the Comptroller made it clear that he was more aware that "our office cannot easily and unthinkingly apply conceptual devices, tested by long domestic regulatory tradition, to international lending activities." He added pointedly: "We have to develop new ones." That is precisely what his office, and the Federal Reserve and the Federal Deposit

Insurance Corporation have been doing.

In the spring Quarterly Review of the Federal Reserve Board an article entitled "a new supervisory approach to foreign lending," outlined radical initiatives in this field. Key elements in this approach include a move for the first time to co-ordinate the regulatory supervision of the three independent agencies, including the development of a common reporting form. Although this is only being employed on a trial basis by New York Fed, officials emphasise that the three agencies have reached a broad measure of agreement.

Other factors in the new approach will be to lay emphasis on identifying concentrations of lending that seem relatively large in relation to a bank's capital, and also to the economic, political and social conditions in the country concerned. The regulators intend to pay close attention to country risk and develop procedures for analysing country risk.

The regulators will also pay close attention to the banks' own expertise. They will not, however, attempt to draw up lists of countries that can or cannot qualify for loans, and officials stress again the flexibility of the new approach.

## Feed back

Bankers at this stage seem ready to give the proposals a cautious welcome in principle. They say that they will welcome the feed back which they can expect from regulatory agencies once they have developed a sound understanding of the foreign credit lending scene and have the advantage of being able to see an industry-wide picture.

Bankers are hopeful that the system, once working, will inhibit lending only in those cases where loans ought not to be extended anyway.

The catalogue of the bank regulators' concerns about foreign lending is a long one. Mr. Heimann has cited the recent narrowing of rates of return on these loans, lengthening maturities of up to 10 years when measured against the complexity of assessing country risk, the mismatching of maturities of funds and loans, and the fundamental shift to a reliance on the part of sovereign nations on commercial banks for development and balance of payments financing.

Ironically, the public expressions of concern by the regulators are coming at a time when international profits growth for the big banks has slumped from the annual compound rate of 37 per cent through 1970-75 to only 1.8 per cent in 1976 and 8 per cent last year according to a Salomon Brothers study, and at a time when the big banks are beginning to pay closer attention to their domestic market profitability.

## Conceptual

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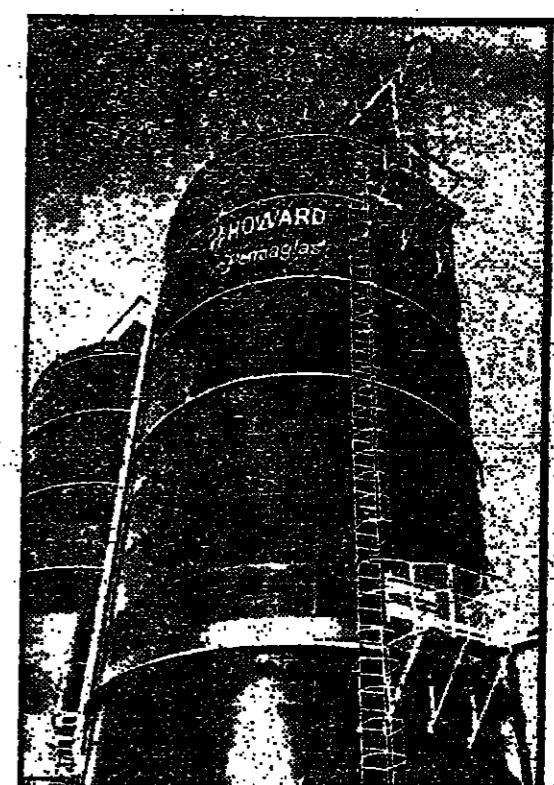
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# FINANCIAL TIMES

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Tuesday June 6 1978

## Profits, wages and investment

THE RATHER satisfactory stocks, attracts relief from figures for investment intentions published by the Department of Industry yesterday, and in profits essential for any the highly exaggerated wage increase in investment; and consequently, investment is almost certain to rise if profits do recover. Unfortunately investment made in such circumstances, which does not necessarily reflect an assessment of future prospects, may also prove relatively unrewarding. The disappointing return on investment in recent years is part of the same picture.

With this caveat strongly in mind, one can still give a quiet welcome to the fact that investment in real terms is recovering strongly. For manufacturing and services combined—and the borderline is blurred by the rapid growth of leasing—the increase will be rather over 9 per cent in real terms for the second successive year, and the level for 1978 will be near an all-time peak, and some 6½ per cent higher than in 1970. For manufacturing alone the recent growth is rather faster, with an expected rise of over 20 per cent from the 1976 trough—a reflection of the programmes of large companies; but the total volume is still well below the 1970 level, partly because of the shift into leasing. There is still little sign of outright expansion but at least potential productive efficiency should benefit.

### Stability

The future danger of an inflationary rise in costs is harder to assess. The previous peaks in investment spending, in 1970 and 1974, presaged periods of inflationary recession. There are two reasons to hope that we might escape from this unhappy pattern this time. Bitter experience of inflation and unemployment seems to have undermined shop floor support for the sillier forms of militancy, at least for the time being; and thanks to North Sea oil, real incomes are rising rather than falling. These are very limited comforts. It will only be when financial stability is restored, and when industrial management can control its costs, take a long-term view of its investment decisions, and present accounts of its current performance in realistic terms, that it will be possible to take unmixed pleasure in good

In a healthier economy industry's spending would be determined much more by its own view of the future than by the availability of internally generated funds; but inflation and high nominal interest rates have virtually cut industry off from any external source of long-term funds (except Government support for lame ducks). Inflation has also made the future real value of financial securities highly uncertain, and securities can only be bought out of taxed income; investment in plant and, since 1974, in investment figures.

## Price freedom in France

M. RAYMOND BARRE, the kept of wage increases. Already the April price index has shown the first signs of a quicker upward movement, even before the removal of price controls started to bite, and there can be little doubt that the next five months will witness an acceleration. Mr. Barre's policy is that wages should keep pace with consumer prices and that the underlying inflationary pressures should be kept in check by credit control.

### Unemployment

Until recently the trades unions have been remarkably quiescent, but even such an outstandingly moderate leader as André Bergeron has started warning the government that its policies are beginning to arouse opposition. The current rash of strikes, notably at Renault, may die out, but it would not be surprising if the industrial situation became rather more agitated after the return from the summer holidays.

Left to himself, Mr. Barre would no doubt be prepared to ride out agitation and opposition with his usual plenitude. The president, however, may feel that he must, sooner or later, give some concrete expression to his declared aim of reducing unemployment, as part of the "advanced liberal society," and it will be interesting to see whether he decides that Mr. Barre's rigorous policy needs softening.

But there are other, more fundamental questions which are raised by Mr. Barre's economic policy. The removal of price controls, and the parallel decision not to rescue lame ducks or declining industries merely for the sake of maintaining employment, seems to suggest a laissez faire approach to economic policy which is novel in France. Does it also imply a fundamental shift away from the habit of state interventionism which dates back at least to Colbert? If so, it would be doubly interesting, in as much as the record of intervention in France, though patchy, has not quite the same view of a policy to improve company profits, while a firm control is more successful than

# German chemicals: giant at bay

By KEVIN DONE, Chemicals Correspondent

LEADERS OF the West even harder hit, falling by some 20 per cent in 1977 compared with the year of real recovery that the tea leaves in their anxious search to discover what the future holds for them. But in recent months they have been pursuing the more normal methods of forecasting with special fervour looking for the slightest indication that better times lie ahead. For a world that boasts three of the world's top five chemical companies and which is the biggest single exporter and importer of chemicals in the world, West Germany has not been accustomed to having to watch nervously every decimal point of chemical sales and production growth.

The last 1½ years have delivered a considerable shock. Imports last year rose almost twice as quickly as exports, the first time the industry can remember anything of the sort. With the German chemical industry association (VCI) just celebrating its centenary the collective memory goes back a long way. For only the second time in the industry's history growth last year slipped below the general advance of the West German economy, repeating the pattern first set in 1975. Then the whole Western economy was suffering the worst of the dislocation resulting from the OPEC oil embargo. But for an industry that considered 1975 to be only a temporary aberration, the repetition of the same malaise last year has caused considerable discomfort.

Almost all the product areas of the German chemical industry are closely affected by events in other branches of industry both at home and abroad. For decades the chemicals sector has outperformed the general economy and has derived a disproportionate benefit from the wide range of industries it serves. But there is another side to the coin. When the whole Western economy faltered, the decline was especially magnified in the chemicals sector, which, more than most, serves other industries rather than the consumer directly.

As Professor Herbert Grunwald, chairman of Bayer, asked recently: "Is this tiny growth for the chemical industry a passing development, or is it the start of a new trend? Merely posing the question throws the worries of this industry into sharp relief."

So what is the current state of the chemical industry, one of the traditional powerhouses of the West German economy. Last year production grew by only 0.4 per cent compared with an average growth for the rest of manufacturing industry of 3.2 per cent. The sales performance of chemicals fell well below the industrial average, increasing by a mere 1.9 per cent compared with a rise of 5 per cent in other sectors.

The industry's profits were

turned out to be the best part with losses in commodity of the year and it was in the plastics of DM 20m and in the later months that the rot really began to set in. This pattern went against general predicament. But all the past experiences of the factors have especially experienced industry, which has traditionally enjoyed a gradual increase in the steady appreciation of the of business in the first half of the year, a pause in the summer, currencies and particularly the D-Mark against most other

marked \$700m. for capital expenditure in the U.S. alone over the next five years. The most important overseas markets for the German companies are the U.S., Brazil, and Japan, but the U.S. is clearly pre-eminent. That gives an idea of where investment is likely to flow.

To the end of 1977, BASF's capital expenditure overseas had totalled DM2.86bn, equivalent to about 12 per cent of BASF's total capital expenditure during those years. Of this North

It is clear that the industry's future must increasingly lie with its technological skills. The West German chemicals industry is based around its three major companies, Hoechst, Bayer and BASF, three of the world's top five chemical companies. This trio has grown much up of production capacities in the various parts of Standard Oil when it was broken up into

constituent parts earlier in the century. These moves can only be offset by a continuous flow of innovation in product development and process technology," according to Dr. Erich Henkel, the board member responsible for operations outside Europe.

With major takeovers, such as Bayer's acquisition of Miles, now play a major separate role in the world chemical industry.

To keep it up, they must look to production of more and more sophisticated products, and they will find perhaps in Switzerland the example they will increasingly follow Switzerland has a large chemicals industry, but no presence in the commodity products of fibres, plastics, and petrochemicals.

"We have our own infrastructure," says Dr. Munde, "but this is the direction in which we shall go. It is no longer a question of tonnes, but a question of profits. We have learned a lot in the last three years and we must learn now to live with smaller growth rates. I think

we are on the way to this, but we must learn that our country no longer can cover the whole of the industry. We must become more specialised."

The other inevitable way forward is increasing investment overseas. Already a concern such as Bayer, derives 20 per cent of its sales from exports and another 48 per cent from overseas affiliates. Over

the past 18 months the overseas investment effort of all the chemical majors appears to have been stepped up.

BASF, one of the more conservative German companies to date in overseas chemicals investment, has recently bought out Dow Chemical's share in their former 50-50 joint venture, Dow Badische, and it has ear-

ned a new recent shift of investment strategy. "We shall continue to spend about two-thirds of our investment in Germany and one-third outside. It has been at this level for the last ten years."

Investment within Germany should total DM 5bn to DM 6bn this year, according to figures from the VCI, and this must be combined with the impressive total spending on research and development of DM 4bn to DM 5bn.

With one of the most highly rationalised chemical industries in the world, West Germany will learn to live with smaller growth just as it coped

so successfully with high demand. "This level of investment suggests things are not

black," says Dr. Munde, "you can be sure there will be a strong development in the last

ten years."

Source: Assoc. of W. German Chemical Ind.

### PERFORMANCES COMPARED: CHEMICAL INDUSTRY AND INDUSTRY AT LARGE IN W. GERMANY

#### CHEMICAL INDUSTRY

|                                  | 1976  | 1977  | % change | Jan/Feb | Jan/Feb | % change |
|----------------------------------|-------|-------|----------|---------|---------|----------|
| Sales (DM bn)                    | 843   | 859   | +1.9     | 14.1    | 14.2    | +0.7     |
| Exports (DM bn)                  | 34.6  | 35.4  | +2.3     | 5.7     | 5.7     | +0.5     |
| Imports (DM bn)                  | 17.5  | 18.3  | +4.8     | 2.9     | 3.0     | +3.7     |
| Production Index<br>(1970=100)   | 131.3 | 131.8 | +0.4     | 133.5   | 135.7   | +1.6     |
| Output Price Index<br>(1970=100) | 133.5 | 133.1 | -0.3     | 133.6   | 131.4   | -1.6     |

#### INDUSTRY AT LARGE

|                                  | 1976  | 1977  | % change | Jan/Feb | Jan/Feb | % change |
|----------------------------------|-------|-------|----------|---------|---------|----------|
| Sales (DM bn)                    | 804.1 | 844.0 | +5.0     | 128.6   | 135.9   | +5.9     |
| Exports (DM bn)                  | 256.6 | 272.5 | +6.4     | 48.2    | 42.7    | -11.4    |
| Imports (DM bn)                  | 222.2 | 235.1 | +5.8     | 36.1    | 38.2    | +5.3     |
| Production Index<br>(1970=100)   | 110.1 | 113.5 | +3.1     | 109.5   | 110.9   | +1.3     |
| Output Price Index<br>(1970=100) | 140.8 | 144.4 | +2.6     | 143.5   | 145.2   | +1.2     |

is coming from," says one senior which meant that April had during April will add another official in the industry. "they more working days. Small signs 4.3 per cent to wage costs. Another a lot of difficulty of recovery are there, however, players have tended to throw up and for the moment they are their hands in horror about the

According to Dr. Wolfgang the only straws to clutch at figure when on a public platform, attention paid to small details," that they could hardly have hoped for less. Settlements in other sectors had established the politically acceptable increase of 4.5 to 5 per cent and the chemical companies were content to fall in with this pattern.

Many of the difficulties experienced by the chemical industry are not specific to West Germany. The rest of the world's economy equally. Particularly in the high

and its been equally hard hit by technology speciality products

continued to fall in with this pattern.

Clearly, with an industry as diverse as chemicals, the recession has not hit all sectors

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or capital in U.S. alone is 1.5. The market is market companies and Japan, but where flow. In 1977, the 12,000,000 ton of has of this in 81, per cent of SASF says increasing changes in the changing the in capital industries. In been impo a-cost exp moves by a contri to Dr. in id process to Dr. board operations

# FINANCIAL TIMES SURVEY

Tuesday June 6 1978

## European Vehicle Components

A rationalisation of the European components industry has been taking place over recent years with frequent takeovers, mergers and cross shareholdings. But this process is now under challenge and companies are increasingly expanding their activities in the U.S.

### Merger policy under threat

By Terry Dodsworth

THE EUROPEAN components industry, like the vehicle manufacturing sector, has become much more integrated in the past decade. Component companies which used to be mainly national organisations have taken on a multinational complexion as their activities have grown to correspond to the increasing flow of vehicles across the old national frontiers.

This process of structural re-organisation, however, is now under challenge. The alarm was first sounded by the West German-based Uni-Cardan business. These are just a few of the many cross-frontier moves which have been made in the past few years.

Overseas investment has become a significant characteristic of the larger component groups, and most of them have become substantial exporters.

These changes have been closely tied up with the gradually developing perception of the European as a single market. The vehicle producers now shop

around for their parts supplies throughout the EEC trading bloc, partly to get the best price, and partly to ensure alternative sources should one run out. At the same time, Lucas wanted to lift its interest in Ducceller, an extremely tough line in its

electrical parts manufacturer, to 100 per cent by buying out the 51 per cent held by DBA, a company dominated by Bendix, the U.S.-based brake manufacturer. But the French Government, which has developed a policy for restructuring its components industry in an attempt to strengthen the local manufacturing base, has hesitated about giving approval to the deal.

Several French interests, headed, apparently, by SEV-Marchal, which was itself created by Government prompting, are believed to have opposed the deal.

### Doubts

These two cases clearly raise doubts about how much further merger-based rationalisation can be taken. There is no doubt that over the last decade a great deal of anxiety has been raised about the monopolistic developments in certain markets. In Britain, the GKN takeover of Birfield Transmissions group which brought with it the German-based Uni-Cardan business. These are just a few of the many cross-frontier moves which have been made in the past few years.

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around for their parts supplies throughout the EEC trading bloc, partly to get the best price, and partly to ensure alternative sources should one run out. At the same time, Lucas wanted to lift its interest in Ducceller, an extremely tough line in its

### LEADING EUROPEAN COMPONENT COMPANIES, INCLUDING TYRE AND BATTERY CONCERN

|                        | Country  | Sales       | After-tax profits | Employees | Activities                              |
|------------------------|----------|-------------|-------------------|-----------|---|
| Dunlop-Pirelli         | UK-Italy | 4.2bn 4.2bn | 164,000           | 110,000   | Tyres                                   |
| Michelin               | France   | 3.4bn       | \$157m            | 110,000   | Tyres                                   |
| Robert Bosch           | Germany  | 3.3bn       | 86m               | 110,000   | Electrics/electronics                   |
| GKN                    | UK       | 2.7bn       | 35m               | 108,000   | Pressings; forgings; transmission parts |
| Lucas Industs.         | UK       | 1.1bn       | 55m               | 79,000    | Electrics/electronics                   |
| Varta                  | Germany  | \$28m       | 19m               | 22,000    | Batteries                               |
| Continental            | Germany  | 741m        | 4.7m              | 24,000    | Tyres                                   |
| ZF                     | Germany  | 645m        | 7.7m              | 27,000    | Automatic transmissions                 |
| Ferodo Groupe          | France   | 552m        | 23m               | 20,000    | Clutches; brake linings                 |
| Associated Engineering | UK       | 480m        | 21m               | 29,000    | Pistons; piston rings; bearings         |
| DBA                    | France   | 468m        | 2.7m              | 18,000    | Brakes; electrics                       |
| Chloride Group         | UK       | 457m        | 22m               | 21,000    | Batteries                               |
| Sachs                  | Germany  | 454m        | 19m               | 16,000    | Clutches; shock absorbers               |

\* This list does not include American-controlled component companies in Europe.

Source: Fortune—500 largest industrial corporations outside the U.S., August, 1977.

then be in a better position to the means of achieving this few years. The first is to meet break down some of the would be to "overcome a cartel national monopolies which now exist. Every European country practice which is purely oriented towards partial national has several of these semi-monopolies — groups with at least 70 per cent of the local markets." Such a cartel practice made it difficult to take the necessary measure towards rationalisation.

A similar point has been made by Sig. Giovanni Agnelli, who

These demands will put considerable pressure on capital resources, and will probably intensify the trend towards research collaboration with vehicle manufacturers. But they also put the European components sector into a much more direct relationship with their U.S. competitors—the point which Dr. Zahn and Sig. Agnelli

were stressing. American component groups are now working

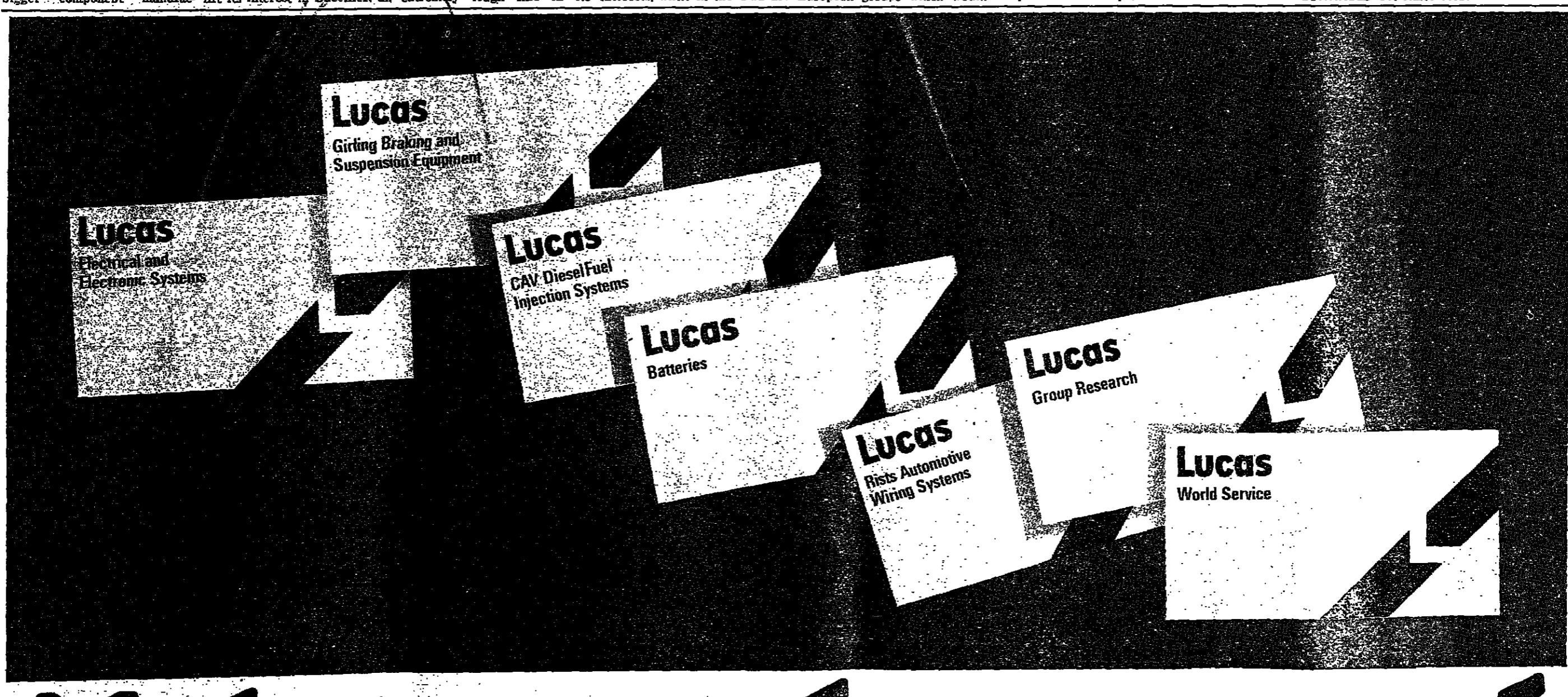
on very much the same lines as their European counterparts in order to cope with the new demands for smaller cars in the U.S. This means that the big multinational groups which have invested in Europe are

split between only two or three major producers. In electrical parts, for example, Bosch and VDO (Germany) have a dominant position; in universal joint technology for front-wheel drive cars, Hardy (UK) and Jaeger (France), which are not available to indigenous European companies. The answer to this strategy is for the European companies to expand in the U.S. themselves. In the last year or so, this trend has become quite pronounced.

Bosch, Lucas and GKN have all established, or are in the process of setting up, manufacturing operations in the U.S. Turner and Newall, the parent company of the Ferodo brake lining company in the UK, has acquired an American group, and Associate Engineering and Automotive Products are

Two major challenges face moving in the same direction these companies in the next having strengthened their

CONTINUED ON NEXT PAGE



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makers.

**Girlin** — an international leader in the field of braking and suspension systems, puts a safe stop to just about every type of powered vehicle and is the fitting choice of vehicle manufacturers all over the world.

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**Lucas Electrical** — supplies the UK automotive industry with around three quarters of its electrical and electronic equipment needs and, to a growing extent, is supplying a similar range of components to continental vehicle

**Lucas Batteries** — maintains a strong position in both the O.E. and replacement markets and is well known for its record of technical innovation.

**Rists** — provides a complete design and manufacturing service in automotive wiring harnesses. It is the UK's leading manufacturer and is rapidly growing in Continental Europe. Crosland Filters is the largest all-British maker of air, oil, fuel and hydraulic filters. And Hartridge diesel fuel injection test

equipment is the choice of diesel workshops all over the world.

Lucas products are made all over the world, through a chain of wholly owned and partnership factories. At one end of the production spectrum, Lucas Group Research ensures technical advancement; at the other, Lucas World Service backs every product through a global network of 5,600 service outlets.

Lucas Industries

## EUROPEAN VEHICLE COMPONENTS II

## Constraints on the designer

AS SPECIFICATIONS for the performance by as little as half a mile. On the other hand they are drawn every car on the road in the means that product development is being considered to replace two-piece steel shafts. The more immediate way ahead points to aluminium alloy cylinder heads on SG blocks, with a premium over the market price for the next best, will be a saving of 13.5 gallons of petrol a year. The age of the all-aluminium car could be approaching.

The figures being quoted show the traumatic period into which the American vehicle industry has entered, and to which, fortunately, Europe is to an extent insulated, because it has a long history of searching for ever lighter components to provide the kind of fuel economy that helps to sell a car, a van or a truck. It also means that in switching to a different technology the Americans are increasingly coming to rely on their own European subsidiaries and on independent manufacturers and component suppliers for some of the answers. For unless they can meet the regulations as now framed in the UK, perhaps relatively more than in Europe.

Assessments that have been made as to what this means in terms of weight slimming and investment, and of the gains in fuel economy, may be disproved in the future, but are worth quoting to show the immensity of the problems.

Some of the big American sedans will need to lose about a ton in weight according to one estimate. Another puts at \$1bn the cost to one of the major vehicle producers of pushing up the average miles per gallon. What this all adds up to for

the materials and component material in which the American makers is hard to say in more cans are showing interest, for carbon fibre, or composite bumpers, door posts, track stiffener (crash) absorption regulations. Nor may assembly reasons. In America now the race is on to develop lighter weight materials with specific properties from the roof to the tyres. For when a tyre fixes it absorbs energy, and the tyre makers are under just as much pressure as anyone to design and make carcasses and tread that will give optimum free rolling properties. In the component field the UK supplier industry, which has led Europe and the world in so many practical ways and has much to contribute, has only a limited period in which to respond to the new opportunities. Otherwise it may find itself in the reverse position of buying advanced technology from the U.S.

The figures being quoted

the Americans have a lot of difficult problems to solve, for they seem chained to big engines to drive the air-conditioning and emission equipment.

Another area in which considerable weight savings can be

achieved is in body panels for boot and bonnet lids and doors.

Increasing rationalisation needs. Increasing rationalisation within the supply industry has

been achieved in this area. TI Supral has

relatively enabled more suppliers to accelerate work in the research and development departments, and it is these that

Martin Lagonda, Supral has

customers are now seeking out mechanical properties equivalent to NS 3/4 and elongates

ten times, enabling thicknesses to be held in complex shapes of up to 15 inches deep. But

two different primers are

needed in the painting process if steel is also used, and special

techniques are required for

welding aluminium and steel.

Steel is therefore likely to remain the preferred metal for

high-volume body pressings.

But for cylinder heads, wheels, manifolds, brakes

calipers and a number of other base and an aftermarket that

has remained firmly in the

recent expansion areas, plus hands of the vehicle manufac-

turers, the German components

industry has not experienced

the same pressures and oppor-

tunities to merge or diversify

as in the UK. Some restructuring has taken place, but this

is much to do with the acquisition

of U.S. majors, a trend that looks as if it has

been brought to an abrupt end

by the present policies of the

Federal Cartel Office. The German vehicle manufacturers are

reputed to have a lower

bought-in content than their UK

counterparts, but volume growth

has more than offset this dis-

advantage for the component

makers, who in consequence

have grown to include a number

of substantial companies within

their ranks. Remarkably few

of these have any consumer

recognition, and after Bosch,

Continental and Varta, only the

technically minded motorist is

likely to recognise VDO or

Boge. The substantial remainder

are even less well known, prob-

ably due to a combination of

a lack of aftermarket advertising

and a belated entry into

overseas manufacturing, only

then in the wake of German

vehicle assembly plants.

As in the UK, the large

engineering groups have impor-

tant motor component activities,

with Mannesmann a leading

producer of wheels through its

Kronprinz subsidiary, plus

exhaust tube and axle shells,

Metallgesellschaft owning Karl

Schmidt, a leading manufac-

turer of pistons and steering

wheels, and GHH's Renz sub-

sidary, which is particularly

strong in automatic transmis-

sions for buses.

On engine components, piston

manufacture is dominated by

Mahle (£200m sales) and Karl

Schmidt, both of whom have

volumes which match that of

Associated Engineering in the

UK. Ford Germany and Opel of

Birfield, but since then its

both have in-house capacity for

stake has increased to nearly

80 per cent and the business

of large pistons for diesel has

achieved substantial growth

subsidiary. The leader on piston

stake is Goetze (£60m sales),

vogue for front wheel drive

cars. The 25 per cent stake

the majors on plain bearings

are Glyco and Karl Schmidt.

Rolling bearings are produced

by FAG and SKF, and the

leaders on gaskets are Reinz and

Elring, although, as in other

countries, this sector has a long

tail of small suppliers. Engine

valves are dominated by TRW

and Eaton, and the principal

radiator manufacturers are

Behr and KLR (Kulerfabrik

Langerer Reich).

the materials or weight saving have tended to come about for other reasons. In America now the race is on to develop lighter weight materials with specific properties from the roof to the tyres. For when a tyre fixes it absorbs energy, and the tyre makers are under just as much pressure as anyone to design and make carcasses and tread that will give optimum free rolling properties. In the component field the UK supplier industry, which has led Europe and the world in so many practical ways and has much to contribute, has only a limited period in which to respond to the new opportunities. Otherwise it may find itself in the reverse position of buying advanced technology from the U.S.

Peter Cartwright

## Few changes in Germany

## THE GERMAN SECTOR

| Company                  | Product  | Parent/ownership                   |
|--------------------------|--|------------------------------------|
| Robert Bosch             | Vehicle electrics, spark plugs, fuel injection equipment | —                                  |
| Varta                    | Batteries  | —                                  |
| VDO                      | Instruments  | —                                  |
| Kronprinz                | Wheels   | Mannesmann Metallgesellschaft      |
| Karl Schmidt             | Pistons, thin wall bearings, steering wheels             | —                                  |
| Mahle                    | Pistons  | Alcan (Canada)                     |
| Goetze                   | Gasket   | ITT (U.S.)                         |
| Nural                    | Valves   | —                                  |
| Wyzeman                  | Vehicle electrics  | SKF (Sweden)                       |
| Alfred Teves             | Transmissions  | St. Gobain Pont à Mousson (France) |
| Glyco                    | Transmissions  | —                                  |
| FAG                      | Transmissions  | TRW (U.S.)                         |
| SKF                      | Brake linings  | ITT (U.S.)                         |
| St. Gobain               | Rolling bearings   | Zeppelin Group                     |
| Reinz                    | Brake linings  | —                                  |
| Elring                   | Brake linings  | —                                  |
| TRW                      | Brake linings  | —                                  |
| SWF                      | Brake linings  | —                                  |
| ZF                       | Brake linings  | —                                  |
| Voith                    | Clutches, shock absorbers                                | —                                  |
| Uni-Cardan               | Brake linings  | —                                  |
| Fichtel and Sachs        | Brake linings  | —                                  |
| Textar                   | Brake linings  | —                                  |
| Jurid                    | Brake linings  | —                                  |
| Girling Bremsen          | Brake linings  | —                                  |
| Behr                     | Radiators  | —                                  |
| KLR                      | Shock absorbers  | —                                  |
| Boge                     | Transmissions  | —                                  |
| Renk                     | Transmissions  | —                                  |
| WABCO-Standard           | Brake linings  | —                                  |
| Champion Zundkerzen      | Brake linings  | —                                  |
| Conti-Gummiwerke         | Brake linings  | —                                  |
| Phoenix Gummierwerke     | Brake linings  | —                                  |
| Michelin Reifenwerke     | Brake linings  | —                                  |
| Draftek                  | Tires  | Michelin (France)                  |
| Dunlop                   | Tires  | Laird Group (UK)                   |
| Source: Grieveson, Grant | Door seals   | Dunlop (UK)                        |

batteries, supplying Volkswagen. The UK industry also has considerable representation. GKN controls Uni-Cardan, a major producer of transmission components and constant velocity joints, which in turn has subsidiaries in other Continental countries. The original group with 40 per cent holding came into the group with the acquisition of Birfield, but since then its both have in-house capacity for stake has increased to nearly 80 per cent and the business of large pistons for diesel has achieved substantial growth

subsidiary. The leader on piston stake is Goetze (£60m sales), vogue for front wheel drive cars. The 25 per cent stake the majors on plain bearings are Glyco and Karl Schmidt.

Rolling bearings are produced by FAG and SKF, and the leaders on gaskets are Reinz and Elring, although, as in other countries, this sector has a long tail of small suppliers. Engine valves are dominated by TRW and Eaton, and the principal radiator manufacturers are Behr and KLR (Kulerfabrik Langerer Reich).

Sach's main operating company, Fichtel and Sachs, holds about 70 per cent of the domestic clutch market and is also a major producer of shock absorbers. BBA Group owns Textar, a major brake lining producer, and this product area saw some rearrangement two years ago when Bendaix raised its stake in Jurid from 50 to 100 per cent. In consequence, Bendaix's 25 per cent stake in Textar posed certain conflicts of interest and it was sold to BBA. The Dunlop-Pirelli Union has two tire plants, together accounting for about one-sixth of German production. Laird Group owns Draftek, a highly successful producer of door seals and other rubber components. This company has achieved both high growth and profitability and Laird is now attempting to emulate this in WABCO-Standard subsidiary.

The total American presence is considerable. As well as the three already mentioned, ITT control Alfred Teves, the leading supplier of vehicle brakes, and SWF, which manufactures a big range of vehicle electrics, including wipers and lighting. Bendaix owns Jurid, one of the duos when ITT's Alfred Teves grew rapidly and became Champion has a spark plug subsidiary. Champion Zundkerzen market. Teves held the domestic and Globe Union manufacture licence from Dunlop on disc



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## EUROPEAN VEHICLE COMPONENTS IV

## French manufacturers realign

A CRUCIAL struggle is taking to sell only to each other. place at the moment whose outcome will probably establish the broad structure of the French motor components industry at least into the 1980s.

At stake is the Duceiller company, which makes most of the range of car electrics. With a turnover of FFr 800m and a workforce of 7,000 it ranks as one of the leading concerns in the electrical component sector in terms of both output and investment.

Duceiller is owned 51 per cent by the Bendix offshoot DBA which itself does some FFr 1.35bn business in France (including Duceiller). The remainder is owned by the British Lucas group which itself, counting its stakes pro rata, has a turnover of some FFr 1.2bn. The battle has been launched by Lucas' agreed bid for the remainder of the equity, a bid which by any normal standard should have been uncontroversial since Bendix and Lucas were bound by the terms of their partnership in Duceiller.

## Turnover

The SEV group with a FFr 2.2bn turnover is based on alternators, projectors, starter motors and small motors generally and employs some 15,500. A number of well-known names in the components business are part of the group. The Cibie holding company has 30 per cent of SEV itself while a cluster of Cibie companies as well as Paris Rhone and the

SEV-Marshal operations form part of the group.

When Lucas launched its bid for Duceiller, SEV stepped in car side Renault and Peugeot as a rival candidate, and the Citroen each make some 1.5m by the Government. Lucas has Simca makes about a third as argued that it has made substantial investments in France (Girling and Roto-Diesel in particular); that the balance of year's level, which would put motor trade is heavily in production of cars in France at France's favour (the French around the 3.5m mark. In addition more than 12 times as many, the truck division of Renault with its twin marques and that the terms of their Saviem and Berliet is the partnership with Bendix excludes any solution other than a Lucas purchase.

It also points out more discreetly that if Duceiller went to SEV it would create a single dominant group in France, and this is something that the big three French car manufacturers are very uneasy about.

At the moment—and the affair is reaching a decisive stage—the Government is encouraging Lucas to reach some arrangement which will quieten SEV fears and guarantee in some way that Lucas will not pre-empt its expansion ambitions. One idea mooted is for the resale of a part of Duceiller by Lucas to SEV, but this idea is one which Lucas would prefer to avoid since it feels that it needs complete control of Duceiller to continue its investment programme and integrate its production into its European pattern.

The stakes are big on both sides. For SEV the acquisition would establish it without fragmentation of suppliers, challenge as France's dominant electrical component manufacturer; in contrast acquisition by Lucas would make the British group much more of an all-round rival.

The rather fragmented nature of the sector shows why the fate of Duceiller is so important. The French motor equipment industry registered sales last year of FFr 21.7bn. It comprises no fewer than 360 companies with a total workforce of around 130,000. Of the sales, the break-down last year was FFr 11.6bn for original equipment; FFr 5.1bn for spares and FFr 5.6bn direct exports. The electrical equipment sector, on which this article concentrates and which is the scene for the Duceiller battle, accounts for sales of around FFr 4.15bn of which FFr 1.9bn is original equipment. FFr 1.2bn spares and the remainder direct exports.

This way of life continued while there was significant growth in the motor industry, but when the tide of expansion started to recede a number of companies found themselves financially beached. It was at this point that the Government launched the Ferodo lifeboat to refloat Paris Rhone and Marchal.

A couple of years ago the twin ideas of the regrouping of component manufacturers and the standardisation of equipment began to emerge as a theme, and it is under this

banner that Ferodo is now in the middle of organising its operating companies. It is quite possible that Ferodo itself anticipated making a move for Duceiller in a later phase of expansion: if that were the case then the Lucas bid came two or three years too soon for it.

The other main interest in the sector at the moment is the initiative being taken by Renault to create a component supplier to produce motor control equipment. Renault is seeking a partner willing to tie its investment specifically to Renault's needs. The name most frequently mentioned is that of Bendix whose main interests are in the hydraulics sector.

Prospects for further regrouping seem relatively remote, if only because the most vulnerable companies have already found new homes and the strong sales performance of the motor industry is being translated into healthy cash-flows for the components manufacturers. For the moment it is the Duceiller case which is the main focus of interest.

David Curry

## THE FRENCH ELECTRICAL COMPONENTS SECTOR

| Company              | Parent company   | Turnover 1976 | Workforce         | Main products   |
|----------------------|------------------|---------------|-------------------|---|
| SEV                  | Ferodo/Bosch     | 2,300*        | 15,500            | Projectors, alternators, starters, small motors             |
| Lucas-France         | Lucas Industries | 1,191 (a)     | 7,500             | Injection equipment, braking systems, diesel equipment, (b) |
| Duceiller            | Lucas/DBA        | 301           | 7,000             | car electronics   |
| DBA                  | Bendix           | 1,357* (c)    | 10,000            | brakes and air equipment                                    |
| Jaeger               | VDO-Schindling   | 625           | 5,000             | dashboards, mileometers, commutators                        |
| Precision Mechanique | Labinal          | 544 (d)       | 5,350             | electrical and cable harness equipment                      |
| Seima                |                  | 390           | 4,000             | signalling equipment  |
| Motorola             |                  | 53            | 450               | alternators   |
| Bosch-France         | Bosch            | 250           | Products imported | alternators   |

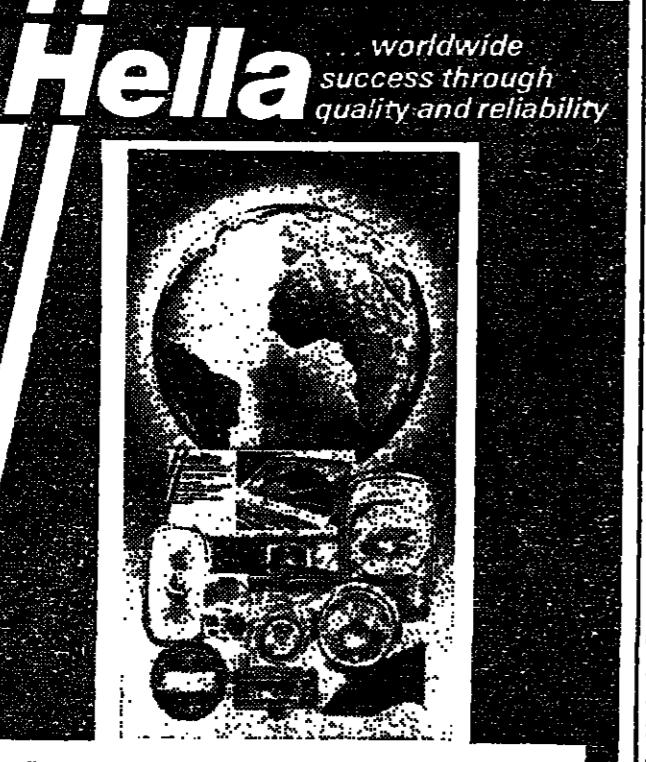
\* 1977 figures: (a) participations pro rata. (b) aerospace electronics via Thomson-Lucas. (c) Duceiller. (d) FFr 307m in motor industry.



Rubery-Owen's axle housing plant at Darraston, which is now part of Eaton Axles Ltd.

## MAJOR COMPONENT MANUFACTURERS IN FRANCE

|                               |  |   |
|-------------------------------|--|---|
| Ferodo                        | France (Turner and Newall of UK has 10%) | Clutches (Verto trade name); aluminium radiators (Soñica); brake linings    |
| SEV-Marshal/Paris-Rhone-Cibie | France (70% Ferodo, 30% Bosch)           | Vehicle electrics; lights   |
| DBA                           | U.S./UK                                  | Vehicle electrics; brakes   |
|                               | Aciers et Outilage                       | Bumpers; chains; steering wheels  |
| France                        | (Peugeot has 70%)                        |   |
| Lucas                         | UK                                       | Diesel equipment (Roto-Diesel); brakes (Freins Girling)                     |
| Associated Engineering        | UK                                       | Pistons   |
| GKN                           | UK                                       | Universal joints (Glenster-Spicer)  |
| Wilmot Breden                 | UK                                       | Door latches; plastics  |
| Automotive Prods.             | UK                                       | Clutch remanufacturing  |
| Eaton                         | U.S.                                     | Commercial vehicle gearboxes  |
| ITT                           | U.S.                                     | Brakes (Teves)  |
| Dana                          | U.S.                                     | Piston rings (Floquet Monopol)  |
| Jaeger                        | France (45% VDO of Germany)              | Instruments   |
| Solex                         | France                                   | Carburetors   |
| St. Gobain                    | France                                   | Cylinder liners   |
| Bosch                         | Germany                                  | Fuel injection equipment (Sigma-Diesel); electrical products (Robert Bosch) |



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**HELLA**

## The UK suppliers

"THERE ARE many small companies in the Midlands who are now being more totally dependent on one customer — British Leyland. It is difficult for them to make the leap and invest in the travel, time and people to develop sufficient overseas markets to insulate them from the risk of a collapse of the company. If there is a further decline in UK motor manufacturing you will see a great increase in the number of mergers and amalgamations."

This is how a senior executive in one of Britain's largest component groups sees the problems facing the UK motor industry. His comments come at a critical time for the smaller British component manufacturers. They have had three years of coping with the difficulties of British Leyland, a period in which they have trimmed their workforces, meaning looking elsewhere for markets, they have changed themselves into fully-fledged multinationals. At home, they have absorbed other companies in a similar line of business in order to achieve the size and the spread of activity to finance outward expansion. Overseas they have moved progressively from Commonwealth markets, to Europe and now to the U.S.

The first aim of these moves has been to jockey themselves into a position where they become a main support for vehicle manufacturers in virtually every important market in the world. This means that the component manufacturer is able to hitch his products to a larger variety of vehicles, which may bring any number of overseas markets in their wake. Brazil, for example, can best be tackled by developing links with manufacturers like Volkswagen and Fiat which produce vehicles there. Mr. Gordon Griffiths, managing director of GKN's component manufacturing division, describes this process as "building up an interface in the place where the products are built. People are determined to manufacture all over the world. Therefore we need to set up an entity in any area where there is design parentage to keen close to developments."

Many executives in the industry believe that these figures are illustrative of a shift in the total European industry which is now irreversible. True, they say, the rot can be stopped to some extent in Britain if the establish groups of sufficient

reforms of the new Leyland size to be competitive in world markets. This strategy has been

CONTINUED ON NEXT PAGE

## FINANCIAL TIMES

## MOTOR INDUSTRY SURVEYS 1978

The Financial Times will be publishing a number of Surveys relating to the motor industry, culminating with the Motor Industry Survey on October 17 which coincides with the International Motor Show at the NEC.

The full list of Surveys and publication dates are set out below.

## VANS AND LIGHT TRUCKS July 20

## COMMERCIAL VEHICLES September 25

## BATTERIES September 28

## THE MOTOR INDUSTRY October 17

Detailed synopses are available prior to the publication date and for further details on these and advertising rates please contact Richard Willis, Financial Times, Bracken House, 10 Cannon Street, London EC4P 4BY. Tel: 01-248 8000 Ext. 7063. Telex: 885033 FINTIM G.

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CONTINUED ON NEXT PAGE

## EUROPEAN VEHICLE COMPONENTS V

## Fiat dominates in Italy

"IF WE buy an engine, windows, tyres, clutch and a gearshift, we can manufacture a car." This, with a touch of hyperbole, is how one of the senior directors in Fiat's components company describes the group's activities. It is a widely diversified organisation, which is probably more broadly spread than the strong component organisations run by the French motor manufacturers. It is also large, almost certainly comparing in scale with anything run by rival car manufacturers such as British Leyland, Citroen or Ford. It has 43 plants in Italy, three overseas, more than 31,000 employees, and sales last year of about £620m.

Fiat has now established its components division as a separate profit centre charged with seeking out new markets. This policy change is part of the new Fiat strategy to allow the satellite groups originally established around the vehicle manufacturing organisations much more freedom of action. The idea is to push them into overseas markets, raise their exports and make them healthy profits earners in their own right. Other parts of Fiat are being produced in the same directions, but in a components industry a significant factor in the change may have been the increasing incursion of foreign manufacturers into Italy, who have been able to demonstrate the advantages of an international approach in the components sector.

## Competition

In the past, the main competition to Fiat's component interests has come from a small operation at Alfa Romeo and hundreds of smaller organisations which still manage to exist in the backstreet workshops of Turin and Milan. These smaller groups are very strong in the replacement market, in particular. Most important have found that it is extremely difficult to build up a really profitable and effective spare parts operation in Italy, simply because these producers, some of them employing between 500 and 1,000 men, are so deft in spotting and exploiting a market. But in the last 10 years or so, a fair number of multinational manufacturers have moved into Italy as well, exposing the Fiat organisation to the competitive pressures which derive from using large economies of scale in manufacturing.

Among these producers are Associated Engineering of the UK, Eaton (U.S.), ITT (U.S.), TRW (U.S.), Lucas (UK) and Ferodo (France). A number of these companies, along with other big European multinationals in the field, are also importing their products—ITT, for instance, bringing in brakes from Germany, Bosch and Bendix bringing in electrical parts, and Lucas importing Girling brakes and CAV injection equipment.

The product groups in which these overseas groups have now established important operations include clutches and brakes, where Ferodo has an extremely strong position, and perhaps its strongest operation overseas; pistons and other engine parts, in the hands of Associated Engineering, Europe's leading manufacturer of precision components for engines, and valves, under the control of Eaton, the U.S.-based producer. In the steering gear field, TRW has also established a strong position, as in the UK and Germany, the

## MAJOR COMPONENT MANUFACTURERS IN ITALY

| Italian                | 1. Comind Group: Plastic and rubber components; lighting equipment; electrical cables; electrical equipment. |
|------------------------|--|
| Fiat Components Group  | 2. Gilardini group: Hoses; gaskets; filters; pumps; transmission gears; body parts.                          |
| ITT                    | 3. Magneti Marelli: Batteries; plugs; ignition systems; vibrators; generators; horns.                        |
| Ferodo                 | 4. Weber: carburetors; brakes.   |
| Associated Engineering | 5. IAO Group: Bumpers; plastics; gaskets; tail lights; servo systems; shock absorbers; exhausts.             |
| Eaton                  | Brakes; headlights; clutches; radiators.   |
| TRW                    | Pistons; piston rings; bearings.   |
| Lucas                  | Valves.  |
| Triodit                | Steering gears; piston rings.  |
| Turner and Newall      | Carello (40 per cent stake): Headlights; wipers.   |
| Rovilmecc              | Plain bearings.  |
|                        | Gaskets  |
|                        | Brakes (Automotive Products has 28 per cent)   |

Ferodo also makes radiators and headlights. ITT's collection and headlights is supplier like any other. For very big, but fairly diverse, manufacturing bumper, the starting line like any of our plastics, shock absorbers, tail lights, servo systems and

The components group is another British group, Engineering Components, a subsidiary of Turner and Newall, also makes gaskets.

Fiat says that it is looking at all the areas where it does not have an involvement to consider whether it should move into them. But its main strategy at present is to develop an international perspective and scale of operation, while raising its level of technology to compete at this level. Clearly, the group faces a considerable challenge in pursuing these objectives, since it has been tied so closely to its parent car manufacturing group in the past. Out of the 75 per cent of its sales which go into the automotive sector, roughly half goes to Fiat and the Weber carburetor manufacturing subsidiary is the only substantial exporter and established international name in the group at present. "The Fiat vehicle manufacturing group buys quite a lot of parts outside the components group," says an executive. "But the important thing now is that we are a group of companies, called IAO, which employ 5,800. Comind makes such products as steering wheels, instrument panels, bumpers, tanks and radiator grilles.

3. Gilardini: One of the larger groups in the division, Gilardini employs 9,200 men, and makes gaskets, fuel, oil and water pumps, transmission gears, bumpers, handles, locks, and other body components.

4. Magneti Marelli: This group represents Fiat's electrical interests and employs 11,000. It makes the standard range of automotive electrical equipment—batteries, starter motors, ignition systems,

generators, motors, screen-wipers, horns, and some specialised sparking plugs. It is also moving into the fast-developing area of electronic equipment.

5. Weber: The company, employing 2,600, has a daily output of 15,000 carburetors from its three factories, about 60 per cent of which is exported.

6. Fiat Lubrificanti is the group's lubricant manufacturer.

7. Industrie Verice Italiane is involved in vehicle painting techniques.

8. Sepa makes a variety of electronic systems, usually for non-automotive uses.

## Abroad

About 25 per cent of the sales of this group are exported at present, with a target of about 30 per cent this year. How far Fiat wants to go in the export direction is not clear. It says it will also consider joint projects overseas, and it is likely that like other divisions of the company, it will be looking out for investment possibilities abroad.

But however far they go, these moves by Fiat are yet another indication of the powerful trend towards more rationalisation in the European market. With the incursion of foreign multinationals into Italy in the last decade, its own home base has come under attack, and so it is now turning its attentions towards the other markets controlled by its competitors.

One additional point about the Fiat approach may provide a talking point in the years ahead. In recent months it has declared very much in favour of joint research and development projects with other European groups in areas of high technology. The indications are, for example, that it would like to form links with another producer to tackle the important but expensive field of vehicle electronics. With Fiat's knack for pulling off deals of this kind, it may be that the much-discussed move towards joint European projects in the components field may receive some impetus.

## T.D.

## UK

CONTINUED FROM PREVIOUS PAGE

the guiding principle in the creation of companies like GKN and Associated Engineering, which are now big enough to keep up a high level of investment in new markets and new products. This is particularly important in the present phase of the motor industry's development, because most car companies are already over-stretched in trying to redesign their products to meet the requirements of new standards on safety, pollution and fuel economy.

The effect of these moves has been to create a rapidly expanding presence for UK companies on the Continent in recent years. GKN now has strong bases in both Germany and France with its universal joint business; Lucas is particularly strong in France, with interests in most other significant European markets; Associated Engineering is manufacturing in France, Germany and Italy; Armstrong Equipment has gone into Spain; and Perkins, the Massey-Ferguson-owned diesel engine company, has an assembly operation in Germany; Turner and Newall's Engineering

has an assembly operation in Germany; and the UK and Germany, the

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## EUROPEAN VEHICLE COMPONENTS VI

On this and the following page, Terry Dodsworth and Peter Cartwright profile four of the men who run the major British vehicle component manufacturers and suppliers

## The men in charge



John Panks

LEFT TO his own devices John Panks might well have been a first-rate Formula 1 driver. But when his then boss, Billy (Lord) Rootes, heard that his dashing managing director for North America had qualified for Sebring, he cabled him to cancel his entry. Though relegated to a spectator role Panks maintained his keenness in racing and is a familiar figure on the circuits and occasionally at bill climbs.

Indeed his move in 1968 from the managing directorship of Rootes' worldwide export business to become sales and marketing director of Automotive Products (he has since become chief executive and deputy chairman) put him even more closely in touch with racing, for AP clutches, brakes and steering components ride on most entries and have helped to win laurels for the manufacturers.

"I like technology and I like to see people's creative thinking expressed in how to make the machines go faster and stop quicker — it is a great hobby and of course AP is heavily involved," he says.

Panks also indulges his hobby by driving fast Ferraris. He is now on his fifth, a V-8 308 capable of 150 mph which he uses to take when he can to the market as the UK. As a result of imports from Japan and elsewhere, as well as imports by European-based American vehicle producers, the UK vehicle market has levelled out. Our base operations will remain here, but selective manufacturing will be carried out abroad. After all, in Europe we have become accepted as being as reliable a supplier as any of their home manufacturers."

## Jeffrey Wilkinson

THE MANUFACTURE of electrical and electronic car parts is well on the way to being rationalised on a world scale, with Lucas and Bosch emerging in Europe to contend with the American giants such as Bendix and Motorola. A great deal of Lucas's activity in the past few years, therefore, has been overseas in a bid to become one of these leading world companies. It has gradually strengthened its grip in Europe, while moving into the developing world and, now, into the U.S.

Exports have risen sharply as well, but Mr. Jeffrey Wilkinson, the head of the electrical division, believes firmly that, in many markets, there is no alternative to direct investment. In Iran and the Philippines, for example, both countries where Lucas recently became involved, there is pressure to establish local companies; but equally, these countries are happy to buy technology in the form of licences, because this is a cheaper process than developing parts for themselves. Similarly, Lucas has set up shop with a workers' co-operative, Zastava, in Yugoslavia.

At the same time, many customers want companies like Lucas to have a variety of manufacturing bases in the hope that this will give a greater security of supply during disputes — Lucas was able to make up some of its losses during the toolmakers' dispute in the UK last year by importing from its overseas subsidiaries. "We are finding increasingly that you just cannot export direct from this country in many parts of the world," says Wilkinson. "You have to do it with a partner or with a licensee. And in many countries, including parts of the Continent, the UK will simply not be accepted as a single source."

Combined with the overseas investment strategy (some analysts claim that this has reduced Lucas's reliance on Leyland's business from 40 per cent to 12 per cent of its total), Lucas has also embarked on a sweeping redesign programme. Every product in the range has been redeveloped within the last three years to metric standards, with the objective of making the dimensions and the performance characteristics suitable for any European car. Alongside this redesign programme has gone a new "all-makes" project aimed at developing a range of products suitable for the replacement business on imported cars, such as the Japanese. Started three years ago, Wilkinson

Nevertheless Panks does not see either local manufacture in Europe or selling into it continuing indefinitely. That is one of the reasons for going to America. Another is to become intimately involved with the development of a world car being brought about largely by the energy crisis.

He is also keenly sensitive to the opportunities in the after-market for spares and replacements, but is equally conscious that the unavoidable way in is through supplying original equipment either from this country or from overseas units, whichever the economics dictates.

Such a full schedule of overseas visits sometimes requires an effort of will. "But we cannot expect to rely on reports and feed-backs for crucial information," he explains. "And anyway I like meeting our overseas people face to face."

Shortly Panks will be flying to Japan, where AP has five

licences, "to make sure the latest technology is being used to best advantage."

P.C.

## John Collyear

ASSOCIATED ENGINEERING, one of the largest manufacturers of precision engine parts in the world, stands right in the centre of the revolution which is taking place in the components industry today. On the one hand it is exposed to the enormous pressures which are being exerted to improve fuel efficiency. On the other, it is having to respond to the equally strong drive towards diesel power plants. Meanwhile, like all British companies in the field, it is having to cope with the continuing saga of the troubles at British Leyland and lack of growth throughout the vehicle production industry.

The group's tactics have been to establish a spread of business which minimises the difficulties in any one sector and allows it to take advantage of an upturn in any other. Its basic interests in pistons, piston rings and bearings are directed towards both the petrol and diesel engine, while in the rest of Europe it has positioned itself with manufacturing bases in France, Germany and Italy. "There is an opportunity in every problem," says Mr. John Collyear, managing director, commenting on the push overseas which has helped Associated Engineering cope with the slump at British Leyland.

This does not mean that AE is going overboard on the diesel. Collyear is much more down to earth on its prospects than many people in the more industry today. He believes, for example, that the engine potential in the car field has been oversold in some quarters although it has clearly not been exploited as much as it could be as yet. But particularly in the U.S., there are big prospects for growth in diesel engine use in specific areas such as on highway vehicles, and AE's policy is to go for these selected market niches.

Up to now, AE has not invested in its own manufacturing facilities in the U.S. — although it has a small stake in a company over there — because Collyear. The proportion of many of its products are light money spent on research and enough to export direct. But if development in recent years has clearly been going up to cope with the situation, and looking at volume changes being sought for the new generation of engines. "If firmly that the world company you are designing an engine will become more concentrated in the years to come, the pistons we can do a head, mainly because the computer analysis to show what the stresses are better than any else. We think that these number of suppliers on a worldwide scale.

Thus he argues in favour of the process of amalgamation which has created companies like AE in Britain during recent years.

T.D.

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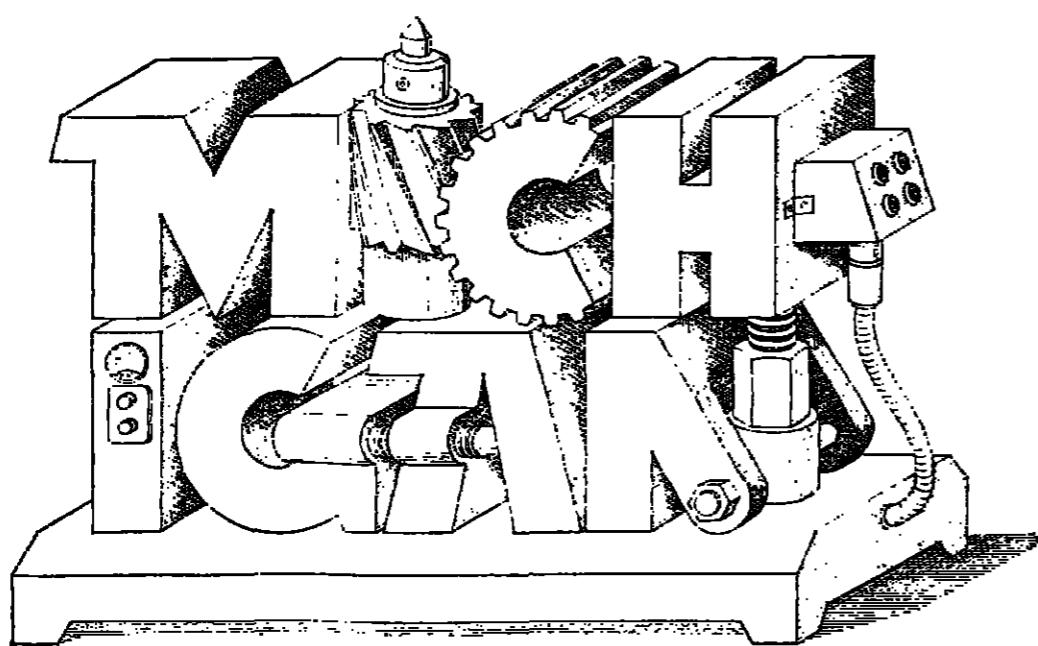
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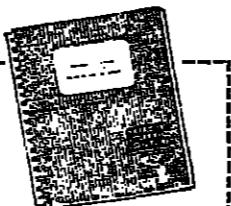
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Michigan

# Growing after-market

COMPANIES WHICH have trend and have diversified to committed resources to develop their distribution and retailing of motor components will be vehicle markets. The motor year, of which 12 to 15 per cent will be so called Unipart, encouraged by a recent report, manufacturers, which continue to be so called Unipart, to see the components sector as a high-turnover market where to be placed on self service, good margins can be achieved. Efforts are also being made to direct their activities through introduce more franchising organisations such as Unipart while at the same time maintaining standards of product and improving packaging. Another A.C. Delco (General Motors).

At the same time the whole structure of the components industry has changed in recent years, with a large number of component manufacturers establishing their own distribution organisations to give themselves more outlets and access to the parts which they can fit them selves.

The survey, commissioned by the trade journal Auto Accessory Retailer, said that 87 per cent of motorists purchased some parts or accessories for their cars last year. This compares with an estimated 35 per cent of car owners engaged in DIY activity in 1971 and 5 per cent in 1976.

It is also estimated that growth in the "after-market" over the next few years will be higher than the anticipated rise in the number of cars on the road, which should be between 2 and 3 per cent over the next decade.

The main reasons for this expansion, the report says, lie in the cost of motoring, which has risen by 267 per cent in the past five years. This has resulted in consumer resistance to garage charges and a tendency of motorists to retain their cars as long as possible rather than pay sharply higher prices for new cars.

Last year these motorists spent £289m on parts, accounting for 55 per cent of the total DIY after-market. Some 82 per cent of all motorists bought electrical parts, while 43 per cent purchased at least one brake and suspension part. A further £76m was spent on maintenance and repair equipment and £13m on accessories, with car care equipment accounting for the rest of the market.

For some time the major component and vehicle companies in the U.S. and Britain have been aware of the market to reach £7m this year.

## Gordon Griffiths

GKN'S COMMERCIAL strategy in recent years has been marked by a move towards vehicle components with a high technical content. This policy led to the acquisition of the Hardy Spicer, a universal joint concern, and is one of the factors underlying the unsuccessful bid for the Sachs Group of West Germany, whose main products are clutches and shock absorbers. These are more sophisticated products than the forgings and pressings which have provided GKN's main line of business in the past. They also tend to be replacing more often during the life of a car, and could thus have provided more after market business for the company.

At the same time, GKN has begun to move more aggressively into world markets. The British company was rather slower to do this than some other groups in the UK components industry, but there is no doubt that it now intends to establish a very large proportion of its business overseas. The ban imposed by the German Supreme Court on its bid for the Sachs Group is, of course, a considerable cloud over these ambitions. But in the past 12 months it has taken the decision to compensate partly for this by establishing a manufacturing base in the U.S., while it is also in the thick of negotiations to establish a universal joint plant in East Germany.

The vital shift of direction for GKN came about ten years ago. "Up until 1969 to 1970 we were only putting down microscopic reproductions of our business into our colonies," says Mr. Gordon Griffiths, the director responsible for motor components.

"There was a marked reluctance to take any sort of risk overseas. People were not foraging. But then we figured that there would be more and more of an incursion from overseas. British models were getting older, costs getting higher, and some people were not making as much money as they should have been."

Griffiths' objective overseas is to establish subsidiaries in most major vehicle manufacturing areas. Like most executives in the components industry, he holds the view that it is best to be reasonably close, geographically, to the car and truck producers in order to be able to influence their buying decisions. He talks of establishing an "interface" with every major producer in an attempt to latch onto specific areas of market coverage—for example, a connection with the German producers or Fiat would automatically bring an entree into the export markets in South America. This brings with it opportunities in the replacement sector. Despite the emphasis on overseas sales, however, there has been no disinvestment in the

company now expects to high margins. The company will be somewhat like shops with customers from different and may be loosely the general public almost as based on the type of independent components business Unipart's packaging policy, which has developed in the which is still developing to United States. Success there provide easier handling, display good margins can be achieved. Efforts are also being made to introduce more franchising entirely through an improvement in distribution to levels not seen in the UK.

Mr. Basil Woods, GKN's planning director, pointed out recently that in the U.S. there are national distribution systems which can offer 24 hours' service throughout the country. This although it has discovered that sort of thing, he said, was the correct location of these standard in the U.S. and a similar approach in the U.K.

The range of parts which is in demand from the retail customer has also changed considerably in past years, continually extending from the simple items to parts which are traditionally have been fitted to cars by garages. As car manufacturers continue to simplify the replacement of parts this trend is likely to go even further.

Similarly, the more international the motor industry becomes, the more complex the whole distribution system becomes for components, but at the same time the British parts distribution system has become far less fragmented. The major

area of competition in Britain of the difficult times motor

This high pressure die casting for the Rover. This is now likely to be the supply of components for imported cars, with Continental companies likely to enter the market late in the day. The competition which already exists is largely a result

by a British car engine builder.

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# Busting the 'catalytic cracker syndrome'

OVER THE last two years there has been a radical shift in Conservative thinking on regional development. The document was specific about one other area, industrial development certificates (IDCs). Readers had to decide for any mention of regional affairs.

Towards the bottom of page 32 it was stated that the powers of the Scottish and Welsh Development Agencies to buy into profitable companies would be removed. Otherwise, the far-flung parts of Britain might not have existed.

By the time *The Right Approach to the Economy*, the policy document bearing the imprint of Sir Keith Joseph, Sir Geoffrey Howe, Mr. James Prior, Mr. Angus Maude and Mr. David Howell, appeared a year later, the party was more loquacious. Two whole pages were given to regional policy, the core of which indicated a significant change of emphasis from Labour's approach.

The Tories conceded that there were still serious economic differences between various parts of the country, but argued that the cost of assisting those areas where dereliction or unemployment was high was often borne by successful companies whose growth may well have been hampered as a result.

They argued that pumping huge amounts of money into capital-intensive, labour saving plants did not help to ease unemployment in either a national economy or the national economy and so there would have to be control over total local expenditure in order to get better value for money spent. The intention, in the words of the pamphlet, was to introduce the Gramscians on Tyneside or changes in the structure of Merseyside.

## Higher figure

There is some sympathy for this proposal within the Government. It has already raised the threshold for IDCs from 12,500 square feet to 15,000 square feet and while the Tories would probably call this nibbling at the edges it is at least a step in the direction they want to go. They would certainly put the figure much higher, probably somewhere between 30,000 to 40,000 square feet and if they come to power it is unlikely that Labour would spend much time opposing such moves.

That the Conservatives' felt able to devote two pages in their document to a discussion of regional policy reflects a considerable shift in their thinking. Two years ago, when hard-line positions were being taken, regional policy was a non-runner. Instituting a fuller market economy was considered to be a better policy than tinkering with projects.

Since then it has come to be accepted that the Tory Party has better value for money spent. The intention, in the words of the pamphlet, was to have a review on what ought to be done in North Devon or the pamphlet was to introduce the Gramscians on Tyneside or changes in the structure of Merseyside.

One man, Teddy Taylor MP, was conceded that "of course we recognise too that there will be some exceptional cases where help may be justified in the national interest." An embarrassed party did not actually stay in so many words that such help would be given

permits it is likely to resist instance, support grants for the previous 12 months. Since the Industry Act was passed in 1972 election, because it is seen as more a matter of administration than principle. Taking no action would also keep all the lobbyists away from the Shadow Cabinet as any local authority which knew it was to lose its development area status would immediately be up in arms. But it is a possible move for any Conservative minister to make.

Such grants would not be cut off altogether. Some cost-effective schemes would be

take this exercise before an election, because it is seen as more a matter of administration than principle. Taking no action would also keep all the lobbyists away from the Shadow Cabinet as any local authority which knew it was to lose its development area status would immediately be up in arms. But it is a possible move for any Conservative minister to make.

Attitudes towards both the Scottish and Welsh development agencies have softened recently and while it is still intended to discourage them from taking equity shares in companies their other roles, especially in the creation of advance factories, are accepted. There is, however, no chance of other areas of Britain, such as the north of England, getting their own agencies despite the urging of this course by some sympathetic backbench Tory MPs.

The other big field likely to feature in Tory regional policy is the European Economic Community. The Tories believe Britain should act as "good Europeans" and that the present Government is merely using the Regional Fund to get money back from Brussels.

These are all quite substantial changes from present policy, which is somewhat surprising, because regional aid policy has hardly proved a subject of inter-party controversy in the past. The Government has on the whole accepted the 1972 Industry Act and the Tories have taken on board previous Labour schemes. But the Conservatives believe their changes will be accepted by industry as necessary moves and as part of their strategy to bring down the overall rate of taxation through a reduction in public spending.

much more cost-effective. They might even have gone elsewhere believe that what is known as outside the U.K. helped, though the definition of cost-effectiveness has yet to be announced. They would pump some money into the assisted areas, though on a much reduced scale. It is also possible that the Tories would offer a new form of grant for the regions on top of the reduced level of development grants. What is clear is that aid in this sector would be low-key compared with what is given now.

In other words, Conservative policy makers are against giving a 20 per cent grant automatically to a project merely because it happens to be sited in a development area. They are particularly opposed to giving such grants to companies which

the Party's leaders will make a pronouncement on regional policy soon.

The two issues discussed in *The Right Approach* will feature prominently. But while Labour

might not cavil too strenuously at abolishing office development

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A year later, while still generally reflecting to the theme that "ill-considered rescue schemes" might not be the best way to give to the less efficient," it

was plain.

Those deviling away in back-room committees on regional policy were partly saved from being too doctrinaire by a lack of administrative mechanism for selling off NEB shareholdings where this is possible and for administering those which cannot be sold off immediately...

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# COMPANY NEWS+COMMENT

## Second half fall leaves Metal Box at £56m

MAINLY REFLECTING a downturn in the U.K. second half profits of Metal Box fell from £34.3m to £30.55m leaving the figure for the full year ended March 31, 1978, down by 4 per cent to £55.78m.

In November the directors reported half-year profits ahead at £25.23m against £23.78m but said that they saw no immediate improvement in that the full year's result was not expected to match the figure for 1976/77.

Sir Alex Page, the chairman, says that the past year was a difficult one, not only because of the bad weather conditions for canned food and beverage cans, but also because of certain industrial unrest. These difficulties, he adds, resulted in lower profits for the period.

Prospects for the economy do not appear to favour any substantial increase in sales for the current year, but Sir Alex feels there are opportunities for increasing efficiency and profits. If the group can overcome the industrial relations problems. These problems cost the group several millions of pounds in lost profits last year.

There are signs that these problems are being overcome, but until incentives can be given for "team effort" still more responsibility, which is difficult under the pay policy, problems are bound to arise.

Earnings per £1 share are stated at 64.9p (81p) and the dividend for the year is stepped up to 14.862p (13.427p), the maximum permitted, with a final of 8.266p net. The directors intend to pay an additional dividend if ACT is reduced.

During the year, the group's shareholding in the metal con-

### HIGHLIGHTS

As forecast at the half-way stage Metal Box failed to reach last year's pre-tax profits but the shortfall was less than the market had anticipated. Lex also takes a look at the implications on UK companies' results following the American IRS's change of policy on stock valuation. Also covered is the Albright Wilson rejection of the bid approach from Tenneco and the Edinburgh issue of £25m 5-year Variable rate stock. Elsewhere, Martin the Newsagent like NSS lost about £50,000 during the newspaper wholesalers' dispute while William Reed looks poised for real growth in the second half once the recent acquisitions make their mark.

tainer company, Metal Box, failed to continue the communication of each Nigeria was reduced from 80 per cent to 40 per cent and this party by the other of patents and trade secrets relating to the manufacture of cans, crown caps and machinery.

The continued use of currently licensed technology has been agreed with each party, granting to the other, subject to prior commitment, a world-wide licence on a non-exclusive basis.

This allows a separate course to be undertaken for the development and exploitation of can-making and crown-making technologies in a number of countries where previously Metal Box had no manufacturing facility.

The first major project has been the acquisition of a 50 per cent interest in Standard Inc. of Compton, Los Angeles, of a company to manufacture two-piece beverage cans at a factory to be built in the Los Angeles area for the supply of Pepsi Cola Bottling

Negotiations were completed of cans to Pepsi Cola Bottling with Continental Group for the Group for its Phoenix, Arizona termination of the group's agreement with them insofar as it re-

lationships, the licensing of each party by the other of patents and trade secrets relating to the manufacture of cans, crown caps and machinery, which has not yet earned any return.

The glass company in Nigeria is well established and is making good profits he adds.

As part of its diversification plans Metal Box is on the lookout for a possible major takeover deal. The next move is likely to be out of cans and packaging and the sort of figures that directors are talking in terms of, on a takeover, move range between £200m and £100m. "There are a lot of places under careful scrutiny," says Sir Alex. One area, in particular, that is attracting the group's attention is once again the U.S.A.

The principles of ED 19 have been applied in arriving at the UK tax charge for the year, which accordingly has been reduced significantly from £18.26m to £10.78m.

Debtors tax in the balance sheet has been reduced by £10.5m and has been transferred to reserves.

Interest on borrowings and loan stocks amounted to £2.78m during the year. Expenditure on fixed assets at home and overseas was £4.6m, which included £4.2m

spent on acquisitions of Metal

Box Overseas rose from £19.64m to £20.92m for the year, subject to tax £6.58m (£8.68m), minorities share £6.21m (£8.68m), and an extraordinary debit of £4.71m (£4.01m credit). The attributable amount emerged at £3.41m compared with £10.85m and the dividend is increased from 15p to 16p.

See Lex



Sir Alex Page, chairman of Metal Box—labour problems resulted in the loss of several million pounds in profits during the year.

### DIVIDENDS ANNOUNCED

|                           | Current | Date        | Corrs. | Total | Total |
|---------------------------|---------|-------------|--------|-------|-------|
|                           | payment | of spending | div.   | last  | last  |
| Anglo American Corp.      | 25t     | July 25     | 25     | 45.25 | 33    |
| Bond St. Fab.             | 0.75    | Sept. 25    | 0.75   | —     | 2.6   |
| Macanie                   | 1.66    | July 28     | 1.63   | 1.98  | 1.79  |
| Martin the Newsagent Int. | 2.84    | July 4      | 2.19   | —     | 6.6   |
| Metal Box                 | 8.27    | July 21     | 7.46   | 14.87 | 13.42 |
| Wm. Reed                  | 2.77    | —           | 2.77   | 4.42  | 4.02  |
| Viewforth                 | 15      | July 20     | 1.23   | 2.1   | 1.75  |

Dividends shown pence per share net except where otherwise stated.

\* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ South African cents throughout. For 15 months.

Dealers in the company owned by C. P. Chubart are 88 per cent to the public. The shares offered in the placing are being greened with the enthusiasm of a new issue and there is already quite an amount of interest in the 150,000 shares which will be placed in the market.

The placing will be made to satisfy the requirement of a requalification.

Thames Plywood's history dates back to the end of the Second World War when its main activities were orientated towards the construction of composite panels for use in commercial vehicles and containers.

The placing will be made to the 200,000 shares in the company which are 35p each at a price of 43p per share. This drops the stake held by Mr. Chubart to 65 per cent, though M. and G. remains a substantial investor.

The company has two main operating divisions. First the plywood operation is involved in the manufacture of high-quality plywood products.

The other division, known as the Thames Plywood subsidiary, sells specialist products to the building industry both at home and overseas.

The profit record is erratic and in the latest year to April 1977, profits are shown at £232,000 pre-tax. The half-year figures to end-October were profits of £71,000 compared with £74,000.

An interim dividend of 0.75p per share was paid to existing shareholders and in the absence of unforeseen circumstances a final of 1.25p will be proposed making a total of 2p per share.

Directors of the clothing manufacturer said in December that the level of trading looked for in the second half had not materialised. They now say that the early months of 1978 have seen a slightly firmer market enabling more profitable sales in the whole selling sector.

Turnover for the year declined from £19.44m to £18.54m reflecting the sale of loss-making activities.

The result is before a tax credit of £13,000 (£6,000 charge) and minority interests of £9,000 (same).

Earnings per 10p share are shown at 24.9p against 24.6p, and the final dividend of 1.66p net lifts the total from 1.73p to 1.97p.

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## BIDS AND DEALS

## Spooner likely to reject Redman Heenan offer

Spooner Industries, the Yorkshire-based plastics and textiles machinery company, is likely to reject the £2.5m cash bid announced by Redman Heenan yesterday.

The Spooner Board will meet today to officially decide its reaction but the indications last night were that it will find the 65p per share offer inadequate.

Redman Heenan wants to buy Spooner because its products are complementary and it has overseas offices in six countries from which Redman Heenan's products could also be distributed.

Redman Heenan first approached the Spooner Board six to nine months ago and received a cool response. It kept an eye on Spooner nonetheless and gradually picked up 2 per cent of the shares. Then last Friday, Redman bought enough shares to bring it up to 11.4 per cent from an ex-chairman and the wife of the founder.

It appears that the current Spooner Board, which claims to have 40 per cent of the company in its own or friendly hands, does not share the same views as some of its previous members. Spooner closed at 73p per share yesterday, up 18p on the day and 7p above the offer price.

## PRIMROSE DROPS ALOE BID

Primrose Industries Holdings has decided not to proceed with the acquisition of Aloe Minerals (Proprietary).

Early in May it was announced that an agreement had been reached in principle for the purchase of Aloe subject to certain conditions precedent.

The directors of Primrose now say that within the time allowed by the vendors it has not been able to satisfy itself in full regarding these conditions precedent.

## PORK FARMS

Pork Farms is proposing to make a scrip issue of 15 new shares for each ordinary share held in the formal document in respect of the agreed offer by Northern Pools, states. The issue will not affect the value of the offer. As known, the terms are—for every 15 ordinary in Pork Farms equivalent to one ordinary

prior to scrip issue)—four ordinary of Northern plus 315p cash, or 675p in cash.

## BANK SELLS VALOR DIRECTORS SHARES

Valor announces that Mr. C. E. Bentley-Stevens has disposed of his interest in 39,682 Ordinary shares at 36s per share.

British Petroleum Company—Phoenix Assurance Company is beneficial holder of £55,000 S per cent, cumulative first preference shares (7.67 per cent).

Mr. Montague, a director, was also deposited with the bank under the same charge and on the same day were deposited by the bank with the above-mentioned shares at 36s per share.

Mr. Montague has also ceased to have a disallowable interest in a further 18,750 shares. His beneficial shareholding remains at 40,075 shares.

ASSOCIATED ENG. Associated Engineering has completed the acquisition of Unilever Group, an unlisted company situated in Sheffield which carries on the business of precision spring and tool manufacture.

Total consideration is £5,494,000 which has been satisfied as to £4,000,000 in cash and as to the balance by 1.2m ordinary shares.

Consolidated sales and pre-tax profits of TG for the year ended on April 1, 1978 were £13.2m and £1.4m respectively and the net assets of TG on that date were £3.4m.

SHARE STAKES Howden Stuart Plant—Mr. M. E. Newby, director, has sold 30,000 shares; Mr. M. D. Gondwin, director, 12,500; and Mr. F. Jamieson, director, 12,500. All at 62p. In share stakes on June 1 this transaction was incorrectly attributed to the Crosby House Group.

Wearwell-London Trust, as a result of further purchases, has increased its holding to 300,000 shares (7.4 per cent).

Pudong Semang Rubber—Wan Hin Investments Sdn Berhad, holds 84,560 shares. Dato' Lee Loy Senz, a director of Wan Hin, holds 195,000 shares.

Mooloya Investments—Mr. M. S. Gampell holds 25,250 shares.

Benzel, Pulp and Paper—Mr. G. G. Bunzl and Dr. F. A. G. Schoenberger, directors, have disposed of a non-beneficial interest of 30,000 shares from a joint holding.

Arabian—Kuwait Investment Office, sold on May 24, 25,000 shares leaving interest at 29,750,000 shares (8.06 per cent).

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A. Monk and Co. On May 27, Saint Piran purchased 100,000 ordinary and on May 28 purchased further 25,000 ordinary shares. Total interest now 1,045,000 shares.

Associated Engineering Corporation—Mr. F. A. Smith has sold its beneficial interest (40,012 shares) in the 11.5 per cent cumulative preference capital.

Leisure Caravan Parks: Mr. P. W. Harris has sold 10,000 shares, and Mr. D. C. R. Allen

shares, on May 24 purchased 1,000 shares.

Wolfsberg Engineering Corporation—Stentelit Investment Trust and its subsidiary now have a total interest of £65,000 ordinary shares (5.6 per cent).

Haden Carrier: London and Manchester Assurance Company on May 24 purchased 1,700 5 per cent (formerly 8 per cent) preference shares (6.2 per cent of the class).

Mr. E. S. Nasar has sold 25,000 stock units, reducing his total interest to 562,500 units or 28.7 per cent of the capital.

Federated Land and Building Company: Mr. N. J. Macaulay on May 25 sold 125,000 shares.

Thomas Borthwick and Sons: Sir John T. Borthwick on May 31 sold 30,000 ordinary shares.

CORNERCROFT Armstrong Equipment bought on June 2, 2,000 Cornercroft shares at 65p—in addition to 10,000 also bought on that day and already announced—making 983,160 shares (39.41 per cent).

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## £5m U.S. buy for Ibstock Johnsen

Ibstock Johnsen, the Leicestershire brick maker which has been acquired into Holland Belgian in the past year, yesterday announced its first U.S. acquisition for the crucial meeting.

In Britain yesterday, Mr. Eric Norris, finance director of Worcester Controls of the UK—which in 1977 accounted with its domestic and European sales for £7m, the Ibstock SISI joint-venture, said: "There is an interest expressed by several substantial companies in this country.

I've had discussions this morning with chief executives of several British companies. If there is time, they are very interested in discussing the matter further."

It also appears that there is a possibility of other interest in the U.S. in Worcester Controls Corporation.

BRTR, whose shares closed 2p down at 258p last night, made 44.7m of its 1977 £29m of pre-tax profits last year and had net assets of £5.9m (£3.77m).

BRTR's output from its seven factories last year was 185m bricks and deliveries were 212m. Total capacity is said to be 240m. This compares with a total UK production of 247m and deliveries of 223m for the same period and Dutch production of 150m from six factories.

The statement from Ibstock Johnson, a spokesman said, that Mario produced pre-tax profits of £2m (£1.1m) last year and bad

net assets of £5.9m (£3.77m).

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The dividend declaration, announced yesterday, was accompanied by a provisional results which showed that net profit for the 15 months to March were R241.7m (£132.9m). In 1976, net assets were R59.2m.

The group has been changing its financial year-end from December to March, thus making comparisons between one year and the next invalid. At the same time there are other factors, which distort the 1977-78 figures, when set against those of 1976.

In the first place, the most recent period incorporates for the first time the results of Rand Selection, which became a

subsidiary in the spring of 1977.

Rand Selection is an investment holding company and the additional 15 months of its interest in the parent, gave a March 1978 market value of R173.5m for listed investments compared.

On the other hand, Anglo is having to make provisions against base metals investments. An extraordinary item of R32.4m covers provision against Teukle-Fungurume copper venture in Zaire and the continuing troubles of the Sebha-Piwa nickel-copper operations of Botswana.

The investment in Teukle-Fungurume has now been written down by the provision of an additional R1.3m, following a provision of R6m which was reported at the end of the interim figures. In 1976 there was a provision of R1.3m.

The provision made against Botswana RST is R21m. The company, in which Anglo is one of the two major shareholders recently announced financial restructuring.

Anglo shares in London yesterday lost 2p to 258p.

## MINING NEWS

## Anglo maintains final at 25 cents

BY PAUL CHEESERIGHT

ANGLO AMERICAN CORPORATION, the biggest of the South African mining finance group, and the additional 15 months of its interest in the parent, gave a March 1978 market value of R173.5m for listed investments compared.

The final was preceded by two interim, while in 1976 there was one interim and one final.

The dividend declaration, for a further 13 per cent, in both sectors, the market have been apparently stronger in the year, with 25 months than they were in 1976.

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## Tara in trouble over loans

60 per cent of the output is a green quality and the market has been very firm.

This makes the country a small producer by world standards with an output less than a quarter of that in Namibia (South West Africa). Most of the mining is from alluvial deposits, and the leading company was Society of Central African Exploration Diamonds, in which Cominco of Canada has a 60 per cent stake.

Should more than 800,000 shares be tendered, the shares will be taken up by Amax on a pro rata basis following the regulations of the Stock Exchange.

Last year Canada Tungsten, the only tungsten producer in the country, had a net income of a record C\$16.1m. In the quarter to March, the profit was C\$4.7m (£2.3m).

The company is doubling its mill capacity to 1,000 tons a day, but will be dealing with a lower ore grade. The operation is in the Flat River area of the North West Territories.

In the nine months to last December, Selco had an operating profit of C\$1.7m, but finished with a net loss of C\$1.8m (£884,520) after taxation and depreciation.

The Irish Government holds 25 per cent of the Navan mine, the largest zinc-copper operation in Europe, but last month an assessment was published in the annual report of the Central Bank. It predicted that the state would have to wait until the mid-1980s before it received a significant flow of revenue.

Private shareholders in Tara include Noranda, Cominco and Norbrite from Canada, and Charter Consolidated, the London arm of the Anglo-American Corporation of South Africa.

Tara shares have recently been showing a firm tendency in the employment of about 100 people, including French and South African mining engineers and Israeli maintenance personnel.

Any rough diamonds found will be sold mainly to the Israeli cutting industry, and 30 per cent of the profits will be paid to the state as a fee for the concession.

Diamond production in the Central African Empire has been sagging in recent years. In 1975 it was 338,000 carats, down by 2 per cent from 1974, while in 1976, the last year for which figures are available, it was 285,000 carats. But there has been little change in value, because about

AN EXCLUSIVE diamond mining concession in the Central African Empire has been granted to Israel Resources General, Samson Gonen, reports L. Daniel from Tel Aviv.

General Gonen has put together a company of Israeli, Iranian and Swiss investors who are reportedly prepared to put \$1m (£56m) into the venture.

The mining camp will be established under General Gonen's supervision, some 600 km from the capital, Bangui.

The concession, which extends over 30,000 sq km, is remote with access only by aircraft or dirt track. However, the first stage of the venture will involve the employment of about 100 people, including French and South African mining engineers and Israeli maintenance personnel.

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## Central Africa diamond quest

Because we continue to receive low prices for our concentrate, we are in contact with many other producers, who have had to cut back our production rate at South Bay. It is unlikely that our operations will give us a positive cash flow during 1978.

The management stated.

In the nine months to last December, Selco had an operating profit of C\$1.7m, but finished with a net loss of C\$1.8m (£884,520) after taxation and depreciation.

Interest-free loans of C\$4.2m from the London parent to cover capital and non-operating expenditure, under General Gonen's supervision, some 600 km from the capital, Bangui.

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Through UK subsidiaries, ownership in this block is 25 per cent by Metals (25 per cent), Kestrel (25 per cent) and Crescens (UK) (15 per cent). P and O Petroleum also holds a 15 per cent interest.

\* \* \*

Messi Petroleum of Amarillo, operator with a 25 per cent interest, has announced the awarding of various contracts for the development of the Beatrice

field located off the north-east coast of Scotland in the UK's offshore Indonesian.

The well, located about eight miles from the currently producing Cetra field, was tested at a rate of 1,000 barrels per day.

Contracts amounting to £26m have been awarded for the purchase of steel plate, fabrication of jackets and piling, engineering and project management and engineering design.

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A Natmas subsidiary is the operator for a group of companies which holds the production sharing contract in the south-east Sumatra area with Pertamina, the Indonesian State-owned petroleum company.

The offer, which is subject to completion of the Gita No. 6 well owned south

of Sumatra, is 25 per cent of the oil and gas in western Sumatra.

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## NOTICE OF REDEMPTION

To the Holders of

## Occidental Overseas Limited

10% Guaranteed Notes due 1981

NOTICE IS HEREBY GIVEN that in accordance with the provisions of the Indenture dated as of July 1, 1975 of Occidental Overseas Limited and Occidental Petroleum Corporation to Marine Midland Bank (formerly Marine Midland Bank-NY), as Trustee, \$1,800,000 aggregate principal amount of Notes will be redeemed on July 1, 1978 (hereinafter called the "Redemption Date") at 100% of the principal amount thereof without premium pursuant to the Sinking Fund provisions of the Indenture. As provided in the Indenture, the Notes selected for redemption by the Trustees bear the following distinctive numbers:

COUPON NOTES OF \$1,000 PRINCIPAL AMOUNT OUTSTANDING

|      |      |      |      |      |      |       |       |       |       |       |       |       |       |       |       |       |
|------|------|------|------|------|------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| 1-16 | 1867 | 3566 | 5450 | 7145 | 8826 | 10620 | 12085 | 14105 | 15908 | 17565 | 19441 | 21208 | 23141 | 24793 | 26502 | 28271 |
| 173  | 1514 | 3715 | 5454 | 7147 | 8828 | 10622 | 12086 | 14106 | 15909 | 17567 | 19442 | 21209 | 23142 | 24794 | 26503 | 28272 |
| 184  | 1822 | 3512 | 5510 | 7212 | 8827 | 10623 | 12087 | 14107 | 15910 | 17568 | 19443 | 21210 | 23143 | 24795 | 26504 | 28273 |
| 190  | 1872 | 3759 | 5512 | 7213 | 8828 | 10624 | 12088 | 14108 | 15911 | 17569 | 19444 | 21211 | 23144 | 24796 | 26505 | 28274 |
| 196  | 1865 | 3775 | 5563 | 7256 | 8829 | 10625 | 12089 | 14109 | 15912 | 17570 | 19445 | 21212 | 23145 | 24797 | 26506 | 28275 |
| 197  | 1872 | 3776 | 5567 | 7277 | 8830 | 10626 | 12090 | 14110 | 15913 | 17571 | 19446 | 21213 | 23146 | 24798 | 26507 | 28276 |
| 198  | 1827 | 3824 | 5619 | 7271 | 8831 | 10627 | 12091 | 14111 | 15914 | 17572 | 19447 | 21214 | 23147 | 24799 | 26508 | 28277 |
| 199  | 1827 | 3824 | 5625 | 7322 | 8832 | 10628 | 12092 | 14112 | 15915 | 17573 | 19448 | 21215 | 23148 | 24800 | 26509 | 28278 |
| 200  | 1854 | 3845 | 5625 | 7323 | 8833 | 10629 | 12093 | 14113 | 15916 | 17574 | 19449 | 21216 | 23149 | 24801 | 26510 | 28279 |
| 201  | 1865 | 3845 | 5627 | 7323 | 8834 | 10630 | 12094 | 14114 | 15917 | 17575 | 19450 | 21217 | 23150 | 24802 | 26511 | 28280 |
| 202  | 2105 | 3887 | 5628 | 7379 | 8835 | 10631 | 12095 | 14115 | 15918 | 17576 | 19451 | 21218 | 23151 | 24803 | 26512 | 28281 |
| 203  | 2140 | 3917 | 5708 | 7280 | 8836 | 10632 | 12096 | 14116 | 15919 | 17577 | 19452 | 21219 | 23152 | 24804 | 26513 | 28282 |
| 204  | 2165 | 3933 | 5745 | 7406 | 8837 | 10633 | 12097 | 14117 | 15920 | 17578 | 19453 | 21220 | 23153 | 24805 | 26514 | 28283 |
| 205  | 2165 | 3940 | 5759 | 7432 | 8838 | 10634 | 12098 | 14118 | 15921 | 17579 | 19454 | 21221 | 23154 | 24806 | 26515 | 28284 |
| 206  | 2206 | 3976 | 5752 | 7488 | 8839 | 10635 | 12099 | 14119 | 15922 | 17580 | 19455 | 21222 | 23155 | 24807 | 26516 | 28285 |
| 207  | 2221 | 3984 | 5808 | 7498 | 8840 | 10636 | 12100 | 14120 | 15923 | 17581 | 19456 | 21223 | 23156 | 24808 | 26517 | 28286 |
| 208  | 2221 | 3984 | 5808 | 7498 | 8841 | 10637 | 12101 | 14121 | 15924 | 17582 | 19457 | 21224 | 23157 | 24809 | 26518 | 28287 |
| 209  | 2255 | 4022 | 5844 | 7528 | 8842 | 10638 | 12102 | 14122 | 15925 | 17583 | 19458 | 21225 | 23158 | 24810 | 26519 | 28288 |
| 210  | 2270 | 4045 | 5844 | 7528 | 8843 | 10639 | 12103 | 14123 | 15926 | 17584 | 19459 | 21226 | 23159 | 24811 | 26520 | 28289 |
| 211  | 2270 | 4045 | 5845 | 7528 | 8844 | 10640 | 12104 | 14124 | 15927 | 17585 | 19460 | 21227 | 23160 | 24812 | 26521 | 28290 |
| 212  | 2270 | 4045 | 5845 | 7528 | 8845 | 10641 | 12105 | 14125 | 15928 | 17586 | 19461 | 21228 | 23161 | 24813 | 26522 | 28291 |
| 213  | 2270 | 4045 | 5845 | 7528 | 8846 | 10642 | 12106 | 14126 | 15929 | 17587 | 19462 | 21229 | 23162 | 24814 | 26523 | 28292 |
| 214  | 2270 | 4045 | 5845 | 7528 | 8847 | 10643 | 12107 | 14127 | 15930 | 17588 | 19463 | 21230 | 23163 | 24815 | 26524 | 28293 |
| 215  | 2270 | 4045 | 5845 | 7528 | 8848 | 10644 | 12108 | 14128 | 15931 | 17589 | 19464 | 21231 | 23164 | 24816 | 26525 | 28294 |
| 216  | 2270 | 4045 | 5845 | 7528 | 8849 | 10645 | 12109 | 14129 | 15932 | 17590 | 19465 | 21232 | 23165 | 24817 | 26526 | 28295 |
| 217  | 2270 | 4045 | 5845 | 7528 | 8850 | 10646 | 12110 | 14130 | 15933 | 17591 | 19466 | 21233 | 23166 | 24818 | 26527 | 28296 |
| 218  | 2270 | 4045 | 5845 | 7528 | 8851 | 10647 | 12111 | 14131 | 15934 | 17592 | 19467 | 21234 | 23167 | 24819 | 26528 | 28297 |
| 219  | 2270 | 4045 | 5845 | 7528 | 8852 | 10648 | 12112 | 14132 | 15935 | 17593 | 19468 | 21235 | 23168 | 24820 | 26529 | 28298 |
| 220  | 2270 | 4045 | 5845 | 7528 | 8853 | 10649 | 12113 | 14133 | 15936 | 17594 | 19469 | 21236 | 23169 | 24821 | 26530 | 28299 |
| 221  | 2270 | 4045 | 5845 | 7528 | 8854 | 10650 | 12114 | 14134 | 15937 | 17595 | 19470 | 21237 | 23170 | 24822 | 26531 | 28300 |
| 222  | 2270 | 4045 | 5845 | 7528 | 8855 | 10651 | 12115 | 14135 | 15938 | 17596 | 19471 | 21238 | 23171 | 24823 | 26532 | 28301 |
| 223  | 2270 | 4045 | 5845 | 7528 | 8856 | 10652 | 12116 | 14136 | 15939 | 17597 | 19472 | 21239 | 23172 | 24824 | 26533 | 28302 |
| 224  | 2270 | 4045 | 5845 | 7528 | 8857 | 10653 | 12117 | 14137 | 15940 | 17598 | 19473 | 21240 | 23173 | 24825 | 26534 | 28303 |
| 225  | 2270 | 4045 | 5845 | 7528 | 8858 | 10654 | 12118 | 14138 | 15941 | 17599 | 19474 | 21241 | 23174 | 24826 | 26535 | 28304 |
| 226  | 2270 | 4045 | 5845 | 7528 | 8859 | 10655 | 12119 | 14139 | 15942 | 17600 | 19475 | 21242 | 23175 | 24827 | 26536 | 28305 |
| 227  | 2270 | 4045 | 5845 | 7528 | 8860 | 10656 | 12120 | 14140 | 15943 | 17601 | 19476 | 21243 | 23176 | 24828 | 26537 | 28306 |
| 228  | 2270 | 4045 | 5845 | 7528 | 8861 | 10657 | 12121 | 14141 | 15944 | 17602 | 19477 | 21244 | 23177 | 24829 | 26538 | 28307 |
| 229  | 2270 | 4045 | 5845 | 7528 | 8862 | 10658 | 12122 | 14142 | 15945 | 17603 | 19478 | 21245 | 23178 | 24830 | 26539 | 28308 |
| 230  | 2270 | 4045 | 5845 | 7528 | 8863 | 10659 | 12123 | 14143 | 15946 | 17604 | 19479 | 21246 | 23179 | 24831 | 26540 | 28309 |
| 231  | 2270 | 4045 | 5845 | 7528 | 8864 | 10660 | 12124 | 14144 | 15947 | 17605 | 19480 | 21247 | 23180 | 24832 | 26541 | 28310 |
| 232  | 2270 | 4045 | 5845 | 7528 | 8865 | 10661 | 12125 | 14145 | 15948 | 17606 | 19481 | 21248 | 23181 | 24833 | 26542 | 28311 |
| 233  | 2270 | 4045 | 5845 | 7528 | 8866 | 10662 | 12126 | 1414  |       |       |       |       |       |       |       |       |

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## FARMING AND RAW MATERIALS

Focuses  
threaten  
E. Africa

By Our Own Correspondent

THE ENTIRE Desert Locust Control (DLCOEA) has gone into action to stamp what is feared to be a massive locust plague sweeping through Eastern Africa. Four aircraft with spraying equipment have been sent to Ethiopia and Somalia from the DLCOEA aircraft base in Nairobi.

Ethiopian radio reports that swarms of desert locusts, which invaded the Horn of Africa last month, are ravaging crops in the Gondar region. Locusts are also invading Somalia and have been reported (though not yet confirmed) in the Garissa region of Kenya's Northern province.

To-day, a team of Ministry of Agriculture experts went to Garissa to confirm the presence of desert locusts and estimate the size of the swarms and the direction in which they are moving.

Six African nations, Ethiopia, Somalia, Kenya, the Sudan, Djibouti and Tanzania are co-operating in operations to stop the swarms becoming a plague. DLCOEA officials in Addis Ababa, the headquarters, say the swarms are larger than they have been in a decade. The UN Food and Agriculture Organisation is sending in large quantities of insecticide to the affected regions.

He confirmed that pro-

## Copper market setback on Zaire report

By JOHN EDWARDS, COMMODITIES EDITOR

COPPER PRICES fell sharply on the London Metal Exchange yesterday following reports that production had already been resumed at the Kolwezi mines in Zaire. Cash wirecables dropped by £22 to close at £756.5 a tonne. The market was shaken by a report from the official morning newspaper in Kinshasa that copper production at the Kolwezi open cast mines had restarted last Thursday and already reached 18,000 tonnes of ore a day—exceeding the 10,000 tonnes daily produced before the invasion of the Shaba province.

The newspaper added that underground mines at Kolwezi, accounting for the remaining 25 per cent of total output, had been pumped out and would resume operations within three weeks.

It was also reported that the Kolwezi concentrator was working normally with 15,000 tonnes of ore and 2,000 tonnes of concentrate passing through daily.

Later a spokesman for Soczam, the Zaire metals trading company, told Reuter that the cutback in copper deliveries from July would not exceed the 50 per cent force majeure already declared. He confirmed that pro-

duction had resumed at Kolwezi but was unable to say at what rate.

In France, there was some scepticism about the Kolwezi production report, particularly the position regarding the likelihood of white technicians returning to work.

But the planned American air-lift of Moroccan troops to Shaba has raised hopes of a quicker than expected resumption of production at Kolwezi, even though some London traders are also sceptical about future prospects.

It was felt that yesterday's reaction was partly technical after the recent sharp price rise which had "overheated" the market. In these circumstances a bigger than expected decline in copper stocks—down by 4,225 tonnes to a total of 529,600 tonnes—had little impact.

Zinc prices recovered some earlier losses following news that a leading U.S. producer, St. Joe Minerals, had raised its domestic selling price for zinc by 2 cents to 31 cents a pound. The company said the increase reflected improving demand, a strengthening international market and rising costs. Other U.S. producers

## Coffee upsurge continues

By Richard Mooney

COFFEE PRICES on the London futures market continued to surge higher yesterday as a new cold front threatened the Brazilian coffee regions. September coffee finished the day at £1,932.5 a tonne, £113.5 above Friday's close and the highest level since last autumn.

Prices had eased over the weekend as temperatures rose in the coffee-growing areas but as world markets opened yesterday morning reports of a new cold wave moving in across the Andes sent prices even higher. Dealers said cold waves from the Andes were more likely to do serious damage than waves moving north from Argentina, as did the front which caused last week's scare.

The world markets reacted dramatically and trading on the London exchange became so hectic that a 15-minute trading break had to be called to allow dealers to catch up on their paperwork. In New York, meantime, prices quickly registered a permissible limit rise.

Last Thursday's frost did minor damage to coffee trees in Parana, Brazil's main coffee state, according to trade reports from Santos. Early reports had said that no actual damage had been done. The tips of some trees were "burned" by the frost but traders said this would not affect this year's crop, which is estimated at about 17m bags (60 kilos each).

Lead was hit by profit-taking sales and the decline in copper. The cash price closed 57 down at £2,165 a tonne.

Lead stocks fell by 150 to 66,975 tonnes, zinc by 100 to 63,825 tonnes and LME silver holdings by 160,000 to 17,650,000

## INTERNATIONAL WHEAT AGREEMENT

# A sceptic attacks as talks re-open

By CHRISTOPHER PARKES

AS TALKS re-opened in London yesterday in a fresh effort to resolve the considerable differences of opinion over the form of a new International Wheat Agreement, the Trade Policy Research Centre published a highly sceptical report pointing cold water on the whole idea.

Writing in the economic quarterly, *The World Economy*, Prof. D. Gale Johnson of the University of Chicago says bluntly: "I do not believe that it will be possible to negotiate a set of rules for the management of grain reserves under international auspices."

Prof. Johnson says that to succeed an international pact would

first need agreement on a range of international policies: agreement on the sharing-out of the costs of running the operation; and agreement on how much grain should be put in store and held in reserve.

But the world's grain reserves are modest so the fixing of minimum and maximum prices.

Delegates are also confronted by stumbling blocks highlighted by Prof. Johnson—the rights and obligations of the providers and holders of any "international stocks".

These problems prevented progress at the last full negotiating session on the part which closed in Geneva last March. Since then the U.S. and the Common Market have held bilateral talks at which it was claimed, outlined an agreement had been reached between the two parties on how to handle coarse grains in the context of a wheat agreement.

But the views of the 60 odd other countries involved in the overall negotiations, which are due to restart in September, also have to be considered.

"If trade policies for grains were modified so that in all or most countries domestic grain prices varied proportionately with international prices, there would be little need for grain reserves," Prof. Johnson claims.

"American and Canadian experience indicates that governments should accept free trade in grain to achieve substantial price stability in international markets."

But he warns that no one should be under any illusions about the potential influence on the market of grain reserves alone. Stocks, whether of 30m or 80m tonnes, could not by themselves prevent an escalation of prices such as occurred between 1972 and 1974.

If properly managed, reserves of this size could increase price stability. But reserves of much larger size are required to offset the price destabilising effects of both production variability and national price and trade policies," Prof. Johnson concludes.

Conrad Leslie, the renowned crop forecaster, has raised his forecast of wheat production in the U.S. this year. His June 1 estimate puts winter wheat output at 14.15bn bushels compared with the March forecast of 13.56bn and the U.S. Department of Agriculture's forecast of 12.84bn bushels.

Wheat production last season was 1.527bn bushels.

## Call for EEC sugar 'logic'

By HILARY BARNES

COPENHAGEN, June 5.

THE EEC problem of sugar imported from the Lome Convention countries should be solved between the Lome countries, which as a group have a sugar deficit. M. Henri Cayre, of France, president of the EEC beet-growers, said at the European beet-growers' annual conference here today:

The EEC has no need for sugar from the Lome Convention countries, and when the convention is revised in 1982, the EEC should provide guarantees for the export of sugar from the Lome sugar-surplus countries to other Lome countries which need import sugar, he told a Press conference.

M. Cayre said it was not a question of expelling Lome sugar which comes mainly from the Commonwealth countries—but of introducing some logic into the system and separating any policy from EEC agricultural policy.

The latest round of sugar-prices ended in Brussels last week with consumers in the West European states offering a 2 per cent increase to the ACP producers.

At St. George's, Grenada, meanwhile, an early resumption of negotiations to fix the EEC 1978/79 price for cane sugar produced by countries in the African-Caribbean-Pacific (ACP) group was urged, reports Reuter.

The Commission is expected to reply tomorrow but is considered unlikely to approve all the French demands.

Market prices in the EEC are currently average about 80 per cent of the basic price and have been near this level for some time. French prices are above the Community average in many countries, particularly in the eastern part of the Community.

Though the French had been lastingly compromised, which the French Government will not be able to tolerate.

## French seek ban on EEC pigmeat imports

By MARGARET VAN HATTEM

FRANCE HAS asked the European Commission to ban imports of pigmeat into the EEC from non-Community countries to protect Common Market producers by depressed market prices.

The French have also asked for a reintroduction of subsidies for pigmeat held off the market in private cold stores and want export rebates raised back to last year's levels.

The Commission is expected to reply tomorrow but is considered unlikely to approve all the French demands.

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BRUSSELS, June 5.

ducers, the Commission is expected to argue that the growth of Community pig herds indicates that production is still sufficiently profitable for farmers to survive without further protectionary measures.

Any import ban would be likely to hit East Germany most of all. Its exports to France have risen sharply in past months. Exports to the Community in the first three months of this year totalled 20,000 tonnes, of which 16,000 tonnes were from East Germany.

This year's target for tea production is set at a record 307m lb, sharply up from the 260m lb produced last year and slightly above the record 303m lb produced in 1965, the Minister said.

Judging from the timing and extent of past downswings, he said the prospects were that wool consumption would "bottom out" by the end of this year, followed by some recovery in 1979 as mill activity increased in major manufacturing countries.

Consumption of raw wool by 19

70 fell 8 per cent, but industry's intake of competing fibres dropped only 2 per cent, current season would be about 190 cents a kilo greasy, 30 per cent below last season's average, he added.

Despite the shift to lower-priced man-made fibres, the synthetic industry continued to be in trouble because of its gross overcapacity, Mr. Godfrey said.

New Zealand's exports of wool fell by 19m kilos in the first nine months of the current season ending June 30, 1978, and were 10.5 per cent below the same period last year. Mr. Hugh Peirce, managing director of the New Zealand Wool Board, said.

Mr. Peirce added that sheep numbers in New Zealand, currently about 59m, increased 4.5 per cent last year and he expected them to rise by about 1m in each of the next two seasons.

However, it was likely that increased wool production would be taken up by local mills as they recovered from recession.

The average price for the

BRUSSELS, June 5.

THE WORLD BANK has agreed to give Sri Lanka a \$10m soft loan to aid its tea industry.

Plantation Industry Minister spokesman said, reports Reuter.

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But the forecast there would be a fairly dramatic movement in the composition of the Australian clip in the future.

The change, towards broader wool types from finer types, will come with the return of normal seasonal conditions.

COLOMBO, June 5.

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SRI LANKA, June 5.

THE OUTLOOK for wool demand for the rest of 1978, current season would be about 190 cents a kilo greasy, 30 per cent below last season's average, he noted.

The Australian Wool Corporation currently expects Australian shorn wool production in the 1978/79 season starting July 1, to rise marginally to around 820m kilos greater than 1977/78.

Malcolm Vanser, general marketing manager of the Corporation, said the forecast assumed an improved lambing rate coupled with better pasture conditions than had been seen since 1974/75.

But the forecast there would be a fairly dramatic movement in the composition of the Australian clip in the future.

The change, towards broader wool types from finer types, will come with the return of normal seasonal conditions.

CHICAGO, June 5.

A NUMBER of leading grain market analysts estimate that U.S. soyabean exports in 1977/78 year ending August 31, will easily reach 850m bushels and could exceed 1000m.

The analysts quoted a range of 650m bushels—the same as predicted by the U.S. Agricultural Department—to possibly as much as 720m. But most estimates were around 880m.

Department statistics show that 542.5m bushels of soyabean had been exported by May 26, compared with the record 564m for the whole of 1977.

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He predicted that limited soyabean exports from Brazil would

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\$2.60 to £1-105% (105.1%)  
**Effective (\$1.82/£1) - 46.3% (44%)**

A WIDESPREAD fresh advance occurred on Wall Street yesterday morning in heavy trading, a move that analysts said stemmed mainly from internal factors but was also spurred by a growing belief that the economic news will improve as the year progresses.

The Dow Jones Industrial Average was 8.92 higher at \$56.4.

**Closing prices and market reports were not available for this edition.**

at 1 pm, while the NYSE All-Commodity Index had moved ahead 51 points to 1,055.2, gains outpaced declines by a five-to-two margin. Turnover expanded to 24.75m shares from last Friday's 1 pm level of 23.75m.

An analyst commented that "we see institutions returning to the market for the first time in several weeks." Portfolio managers had been waiting for a market pull-back that hasn't occurred, he added.

Last week, investors learned

that consumer prices rose at a double digit pace in April but that the rise in wholesale prices slowed to 1.1% in May, hinting that consumer price rises may ease also. And a spin-off to \$1.35—the Fisk Group, Germany, said on Friday that it has taken a \$100m stake in U.S. based concern of further imminent monetary tightening, analysts

Glamour and Blue Chip stocks were the centre of attention. IBM rose 21 to \$62.50, Smithkline 2 to \$11.50, Du Pont 1 to \$11.50, and Frischkild Camera 1 to \$11.50. Ford Motor picked up 1 to \$49.10 and Chrysler tacked on 1 to \$12.50.

Ford reported that late May car sales rose 22.6 per cent but Chrysler's sales were down 7.5 per cent.

Toppling the actives list, Grumman climbed 11 to \$20.10—it has received a \$27.2m Navy award to build F-14 fighter aircraft.

Also active, International Harvester added 1 at \$35.10—it has had a successful recent activation and could end \$31.50.

**THE AMERICAN SE Market Value**  
Index rose 0.63 to 146.23 at 1 pm

Stocks continued to show a firm disposition in active early trading, the Toronto Composite Index up 1.1% to 1,115.10. Metals and Minerals put on 4.3 to 98.6. Oils and Gas 3.6 to 1,533.8. Utilities 1.20 to 174.81 and Banks 0.29 to 275.47, but Golds reacted 4.5 to 1,398.5.

All-Can "B" rose 23 cents to 75.50—Hemisphere Investments 25 cents, the offering of Kestech Corp. Photo Film 25 cents for each 1/2 share of All-Can. Canada Tungsten Mining jumped \$1 to \$17.10—Amex Securities may offer to buy up to 800,000 shares of Canada Tungsten at \$31.90 a share.

**TOKYO**

Share prices were inclined to move generally in moderate trading, with sporadic buying spreading over many sections. The Nikkei

Dow Jones Average rose 9.52 to 2,123.00 with volume amounting to 210m shares. The Tokyo SE index put on 1.20 to 410.74.

**Canada**

Vehicles and Motor Components advanced after easier opening following reports that Japanese vehicle registrations in May rose 17 per cent from a year ago. Toyota Motor finished 2.4% stronger at \$98.80, Nissan Motor up at \$85.00 and Honda Motor

up at \$85.00 and Honda Motor

Elsewhere Kuro Ceramics rose 1.00 to \$210.00, Heitler Y50 to \$110.10, Taisei Yuden Y40 to \$100.00, Nippon Hodo Y30 to \$108.00, Tokyo Style Y32 to \$108.00, Miyoji Oil and Fats Y37 to \$104.00 and Tandemoma Industries Y35 to \$104.00.

However, Kuro Photo Film reacted 1.00 to \$155.00 and Kestech Corp. Photo Film were also weak, unsettled by a Press report that the Japanese Government is considering cutting import tariffs on colour film to 6.5 per cent from the current 11 per cent.

Leading Machine Tools also declined, reflecting profit-taking.

**Germany**

Market closed mixed with a slightly weaker bias after strong

buying orders, notably from Swiss investors, petered out and gave way to position covering. The Commerzbank index finished a net 3.0 down at 727.29.

Brokers said that contributing to the subsequent weaker tone were the results of voting on Sunday in Hamburg and Lower Saxony, where Chancellor Helmut Schmidt's coalition partner, the Free Democratic Party, was soundly defeated.

Hoechst led leading Chemicals up to DM 1.10 lower, while in Motors, Volkswagen lost DM 1.50, but Mercedes advanced by the same amount.

Mannesmann were DM 2.00 weaker in Steels, and Bayerische Motoren Wagen shed DM 1.50 in Banks.

Public Authority Bonds were irregular, recording gains to 20 pfennigs and losses to 35 pfennigs.

The Regulating Authorities bought paper totalling a net DM 21.1m nominal, compared with DM 1.2m purchases last Friday. Mark Foreign Loans were steady.

**Paris**

PARIS—Shares, after opening weakly, showed some recovery in hesitant trading to end on a mixed note.

Brokers said sentiment was further depressed by news that strike action at two Renault plants had spread to two other factories, while the raising of the Call Money Rate to 8 per cent from 7% was another adverse influence.

Banks, Portfolios, Constructions, Stores and Oils, however, were generally better, while Electrica, Metals, Food, Rubber, Mines, Public Services, Metals and Textiles recorded declines.

**Hong Kong**

Markets strengthened in active dealing as the Hang Seng index rose 4.20 to 484.17, its highest level since December 5, 1973.

Hong Kong Bank put on 10 cents to HK\$15.70, Hong Kong Land 5 cents to HK\$7.95, Jardine Matheson 10 cents to HK\$13.60, China Light 60 cents to HK\$29.00, and Hong Kong and Kowloon Wharf 70 cents to HK\$ 20.00.

**Brussels**

Mixed to higher after dull trading.

Among Steels, Cockerill advanced 8 to BF 433. Elsewhere, Union Miniere rose 30 to BF 770, B.F. 1,500, but easier Chemicals

up to U.G.C. 12 to BF 906 and

Solvay of 20 to BF 2,450. Oils

finished little changed, as did Holdings.

**Australia**

Markets were closed yesterday in observance of both Foundation Day and the Queen's Birthday.

**NOTES**

Overseas prices shown below cover a period of 2-3 months. A cross div. is a cross dividend.

Div. or Div. & Dividend are after withholding tax.

♦ DEMO denotes unless otherwise stated

Yield based on net dividends plus tax.

U.S. Div. is per share, including U.S. Div. & Dividend.

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U.S. Div.

## Currency, Money and Gold Markets

## Pound weaker

London: The pound staged a cent from 591 per cent on Friday general decline in yesterday's foreign-exchange market and with the three-month discount although business was at a general level, several adverse 1.50c from 1.30c to 1.20c, the 12-month widened to 0.17c from 0.02c. The failure of the authorities to keep money supply growth within target may accelerate later this year tended to undermine confidence. There was also uncertainty surrounding the timing of a UK general election and downward revision of forecasts of the trade balance for 1978. Consequently sterling's trade weighted index, which is calculated by the Bank of England, showed a fall in the morning to 61.1 from 61.2 on Friday. At noon it fell again to 60.4, a level not seen since July last year. However, the closing calculation showed a recovery to 61.1.

Trading during the morning was rather dull with both the US dollar and sterling showing a weaker tendency. The pound opened at 51.82c, 0.02c and moved in the dollar, rising mid-morning. Early afternoon saw the dollar in demand and it was this more than any fresh selling of sterling that led the Bank of England to intervene. The currency has fallen below the 52c mark quite heavily both to halt the pound's decline and to arrest any further improvement in the dollar. Sterling ended the day 25 points easier at \$1.8200-1.8210 while the dollar's trade weighted average depreciation since the Washington Currency Agreement of December 1971, using Morgan Guaranty calculations at noon in New York, narrowed to 5.40 per cent.

Brussels: The Danish krone rose to its intervention level of DM 3.50c against the Belgian franc at the official fixing, but the Belgian central bank did not intervene. Both sides are now at the 'European currency' 'snake' and the Belgian franc has been weak against the Danish currency over the last week, although it is probable that the authorities only intervened on Friday to support the Belgian franc against the krona. The franc was slightly weaker at DM 1.1008, compared with DM 1.0985 on Friday.

Paris: The French franc fell sharply in nervous trading to close at 2129.75 against the yen, down from 2121.97 at the close in Tokyo on Friday.

It opened at 2122.20, but fell to a low of 2120.40 in the morning and to 2121.70 in the afternoon.

This was the first time since April 17 that the dollar fell to

levels at 2121.75 in Tokyo, that the currency has fallen below the 2120

dollar and sterling showing a weaker tendency. The pound opened at 51.82c, 0.02c and moved in the dollar, rising mid-morning. Early afternoon saw the dollar in demand and it was this more than any fresh selling of sterling that led the Bank of England to intervene. The currency has fallen below the 52c mark quite heavily both to halt the pound's decline and to arrest any further improvement in the dollar. Sterling ended the day 25 points easier at \$1.8200-1.8210 while the dollar's trade weighted average depreciation since the Washington Currency Agreement of December 1971, using Morgan Guaranty calculations at noon in New York, narrowed to 5.40 per cent.

London: The dollar fell for the sixth consecutive day and was fixed at 1.8614, a drop of nearly two points from 1.8633 on Friday. Trading

was rather dull with only 36.4m

trading in the dollar, compared with 71.1m per cent, while one

long-term bill was unchanged at 7.35 per cent.

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## STOCK EXCHANGE REPORT

# Gilts down further awaiting today's banking figures

## Subdued conditions in equities—Share index 1.0 off at 474.5

## Account Dealing Dates

First Declara- Last Account Dealing Dates Day 100% per cent

May 15 May 25 May 26 Jun. 9 Jun. 20

May 30 Jun. 8 Jun. 9 Jun. 20

Jun. 12 Jun. 22 Jun. 23 Jun. 24

1978 (0.6938).

\* New time deadlines may take place from 9.30 a.m. two business days earlier.

Uncertainty ahead of today's announcement of the mid-May banking figures set the scene for a fresh stockback in British Funds yesterday and made for unsettled movement in the Industrial leaders.

Further losses in the Funds

ran to 1.0 and the Government

Securities Index gave up 0.57

more to a 1978 low of 487.70.

Weakness in sterling and the

inflationary implications of the Ford

workers' proposal to press for a

25 per cent wage increase were

also a drag on underlying sentiment.

The Industrial leaders drifted

lower until lunch time when

the announcement of better-than-expected annual results from

Metal Box, up 6 at 308p, came as

a steady influence. Prices

eventually picked up to close a

few pence above the worst, and

the 30-share index down 2.1

at its low of the day at noon,

failed to finish a point off on

balance at 474.5.

Elsewhere, a rather quiet and

subdued trading session was

enlivened by the surprise bid for

Spooner Industries, up 10 at 72p,

after Redman Heenan,

which in turn generated speculative

demand for other bid

equities. Weekend Press

comment also met with fairly ready

responses, but the overall trend

was one of price movements

that were almost matched by

full in FT-quoted Industrials.

There was a fall off in activity as

measured by official markings of

4,644 compared with 4,998 last

Friday.

## Gilt uncertain

Scattered nervous offerings and

the virtual absence of support

ahead of today's announcement

of the mid-May banking figures

were the prime factors behind a

further setback in the Gilts-edged

sector yesterday. The reaction in

sterling and the possibility of pay

problems following the Ford

workers' decision to press for a

25 per cent increase also tools its

toll on sentiment. Once again, modest selling found the market

unwilling and prices reacted

throughout the list. Fords ranged

10 to 12 with War Loan recording a

long-term gain to 28p.

The long-term 25s paid 12.5 per cent, 1988, eased 1 more to

62, compared with the last

operative price of 63.

Yesterday was the quietest day

in Traded Options since dealings

began on April 21. A modest 250

contracts were done compared with

277 on Friday and the

heaviest total so far of 983

achieved on May 5. ICI were the

most active with 39 contracts,

while Shell followed with 57.

The investment dollar premium

opened higher at 106.3 per cent

in thin conditions, touched

100.1 per cent before closing 7.5

on the day at 104 per cent.

Yesterday's conversion factor was

0.6868 (0.6938).

Following the placing at 75p,

the shares of vehicle distributor

C. D. Bramall opened at 90p and

touched 92p before closing at 89p.

The British evenly-balanced nature

of the business kept price move-

ments to the narrow range.

Spencer Industries emerged as

the clear leader of an otherwise

lethargic Engineering sector,

rising 19 to 72p, after 74p, on the

surprise cash bid of 65p per share

from Redman Heenan which

already holds about 11 per cent

of the Spooner equity. Hill and

Smith encountered speculative

support and touched 75p before

closing 3 better at 89p, while Hall

up 7 at 235p.

Spencer Industries, emerged as

the clear leader of an otherwise

lethargic Engineering sector,

rising 19 to 72p, after 74p, on the

surprise cash bid of 65p per share

from Redman Heenan which

already holds about 11 per cent

of the Spooner equity. Hill and

Smith encountered speculative

support and touched 75p before

closing 3 better at 89p, while Hall

up 7 at 235p.

Motors and Distributors drifted

in light trading, sentiment

apparently little affected by

the prospect of increased prices for

petroleum and the news that Ford

advises

insurances displayed no set

trend, following a small trade.

Sedgewick Forster firm 7 to 492p

but London United fell 4 to 172p.

Macdonald Martin continued

firmly in Distilleries, rising 10

to 490p for a two-day gain of 50 on

the deal whereby Bass Charrington

will distribute its Highland

range brand, while following

Press comment, Burtonwood

stood at 135p, up 5, in quietly firm

trading.

Buildings traded quietly with

price movements rarely exceeding

a couple of pence. Marchwiel,

295p, and John Laing "A" 170p,

added 5 and 2 respectively to

119p. Hawker gained 4 to 220p

and Associated Book Publishers

rose 14 to 206p for an improve-

ment of 21 in the last two trading

days on investment demand in a

thin market. A Press mention

prompted an increase of 3 to 75p

after 73p, in Beam Brothers, Inter-

national, and ended similarly better

at 249p.

Properties declined quietly lower

before steadily awaiting today's

figures from Land Securities

which firm 2 to 213p. English

Property eased a penny to 45p.

Small buying lifted Churchb-

ees Estates 8 to 245p, while the

improvement of 5 to 149p in

Property Security

reflected late demand on Friday.

Trading remained at a low ebb

in Oils with British Petroleum

firmly testing 100p and Shell 6

each at 54p. Burmah followed

its penny lower to 86p and Vene-

mar 4 cheaper at 270p, while Oil

Exploration shed 6 to 230p.

Sieben's UK met further profit

taking and retreated 22 more to

380p.

Overseas Traders were featured

once again by the performance of

Land Secs, up 50p to 212p.

P. & O. & D. 21p, RTZ 23p, Burn-

mar Oil 61, Lucas Inds. 51,

Shell 55, and 600 9, 21, 50,

55, 60, 65, 66, 68, 69, 70,

71, 72, 73, 74, 75, 76, 77,

78, 79, 80, 81, 82, 83, 84,

85, 86, 87, 88, 89, 90, 91,

92, 93, 94, 95, 96, 97, 98,

99, 100, 101, 102, 103, 104,

## INSURANCE, PROPERTY, BONDS

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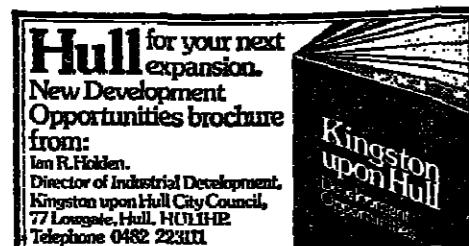
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# FINANCIAL TIMES

Tuesday June 6 1978



## U.S. shipping policy hits trade relations

BY LYNTON McLAIN

DIFFERENCES over shipping policy have caused a deterioration in trade relations between the U.S. and 13 Western nations, including Britain and Japan, after the failure of talks in Washington last week.

The talks, organised by the inter-governmental Consultative Shipping Group chaired by Britain, were aimed at resolving a growing conflict over U.S. shipping policy.

Legislation now before Congress could result in a ban in U.S. ports on all shipping which did not conform with U.S. law.

Mr. Gerald Lanchin, Under Secretary, shipping policy division, Department of Trade, said in London on his return from Washington that the anti-rebating Bill before Congress could seriously harm the sovereignty of Western shipping nations.

If the Bill became law, as he thought likely, its impact would spread far beyond shipping and trade.

Rebating of freight rates is practised by some members of Western shipping line conferences which share cargoes.

The meeting in Washington and its consequences, if any, was not expected to produce a workable about the implications illegal in Europe, but would definitive response but the the anti-rebating Bill goes through.

U.S. ports if the proposed Bill becomes law.

Members of the Consultative Shipping Group wanted the anti-rebating Bill suspended pending the outcome of a review by President Carter of U.S. shipping policy.

U.S. Government officials refused to delay the Bill and it is likely to become law by November. The policy review will not be completed for at least six months.

The group also presented the U.S. authorities with a list of complaints about the spread of unilateral U.S. jurisdiction beyond its territory.

This included references to U.S. policy on closed liner conferences and shippers' councils, both of which are not permitted among U.S. shippers.

Mr. Lanchin said yesterday that relations between the U.S. and the 13 shipping group member states were "more unsatisfactory now than they have ever been".

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## Energy Agency seeks greater effort to limit oil imports

BY DAVID FISHLOCK, SCIENCE EDITOR

THE 19 nations of the International Energy Agency will face greater efforts at energy conservation—nations could meet their own target of limiting oil imports to a total of 38m barrels a day in 1985 unless the increased use of steam coal where some have still not several nations—the U.S. most and natural gas, and no further adopted all the measures conspicuously—greatly increase slippage in nuclear programmes had planned.

Without considerable nuclear power, however, the target is power, where almost all of seems as unsatisfactory by any of the stations planned for 1985 have not yet been committed.

Present estimates—based on 1978 figures and 1977 energy policy data—suggest that the 19 nations will collectively over-shoot their target by 3.2m of output.

The third area is oil production, where leasing and pricing policies in some countries may adversely affect projected levels of output.

The fourth area is gas imports, however, that even where the agency finds that estimates could be 10 to 15 per cent too low.

The agency's member-nations will be called to account for where a (comparatively small) their contribution towards the fraction that could be at risk, and target figure in another year's where some countries are delaying.

The report singles out the U.S. as an example of a country for 1985 have increased in comparison with the last (1976) re-act its energy saving legislation view in the case of several but whose efforts could do most countries, including the U.S. and to help the agency meet its target.

The first of five areas, in order of importance, in which the might be achieved.

## Council revenue plans run £500m ahead of target

FINANCIAL TIMES REPORTER

THE FIRST comprehensive return of local authority budgets for 1978-79 shows that local councils in England and Wales have provided about £500m more on revenue account than the Government allowed for when this year's rate support grant was set last November.

This is equivalent to an over-run of about 4 per cent.

But local authority leaders do not expect ministers to call for compensatory spending cuts in the past two years.

This is because part of the excess budgeting reflects extra provisions for cost inflation or increased revenue financing of capital spending, and the prospective overshoot in volume terms in revenue expenditure proper is relatively small—only about 1.5 per cent.

They say that it could in any

case fail to materialise if delays and other forms of "slippage" again cause local authority revenue spending to undershoot, rather than overshoot, as happened last year.

An analysis of the figures, which are compiled annually by the Department of the Environment and the Chartered Institute of Public Finance and Accountancy, shows that about £200m of the £500m excess budgeting is attributable to local councils' caution about inflation.

A further £100m arises from a greater revenue contribution to capital spending than Whitehall had assumed for the rate support grant settlement.

This leaves a prospective overspend in volume terms of about £200m on total spending

for rate support grant purposes of just over £12.5bn.

Commenting on the latest figures, an editorial in *Municipal Review*, the journal of the Association of Metropolitan Authorities which represents local councils in the big English cities, says that local authorities deserve a pat on the back for managing to get so close to the Government's targets.

But, while Ministers are not expected to take punitive action against spendthrift local councils, the figures have not been received with complete unconcern.

There is concern too about the possibility of at least part of the extra provisions against inflation seeping into actual expenditure if the provisions are not required.

## Fulmar Field go-ahead for Shell and Esso

BY KEVIN DONE

SHELL AND ESSO have been given approval by the Government for their £500m plan to exploit the North Sea Fulmar Field.

While agreeing to continue the major field approval is limited to the end of 1985 in time with the Department of Energy's new policy of allowing field developments to go ahead only on a staged basis.

The companies participating in the development also

disagreements between the U.S. Federal Maritime Commission and the U.S. Department of Transport, with the latter more in favour of a lenient stand towards the interests of Europe, stopped the U.S. presenting a consistent case to the delegates.

"The U.S. now has no coherent shipping policy," Mr. Lanchin claimed.

Realisation by European and Japanese shipping interests is a possibility and the U.S. State Department is known to be

working about the implications illegal in Europe, but would definitive response but the the anti-rebating Bill goes through.

U.S. down to firm discussions to this end."

Members of the shipping group had also hoped that an interim period could be agreed with the U.S. during which no action would be taken to aggravate the difficulties facing the 13 shipping nations.

While agreeing to continue the dialogue, the U.S. would not make a commitment to work towards a mutual solution. The U.S. wanted to keep every option open, including taking unilateral action, Mr. Lanchin said.

The Fulmar Field lies across two blocks—30/16 and 30/1b—about 200 miles east of Dundee. It is a small to medium-sized discovery with recoverable reserves of oil estimated at about 70m tonnes.

The platform is scheduled for installation in 1980 and the field is planned to begin production in 1981. The addition of the smaller second platform should ensure a high initial output of about 100,000 barrels a day.

Production will rise to a peak of about 180,000 barrels a day (8m tonnes a year) and will provide about 8 per cent of Britain's present daily oil consumption.

The field is one of a number of medium-sized discoveries, which should enter production in early 1980s. With planned development such as the Magnus, North Cormorant and Beatrice Fields, it should help guarantee the U.K. self-sufficiency in oil through to the 1990s.

The oil will be produced through an offshore loading system and stored in a large super tanker (VLCC) moored permanently to the field. It will be brought ashore by a shuttle of three small, 70,000-100,000 tonnes tankers. The moored tanker will be capable of holding about one week's production.

The system will be assessed in detail by a certifying authority before production is allowed to begin, the Department of Energy said yesterday. It had been carefully examined for safety and environmental protection.

By the end of 1979 Shell will have committed about £400m to North Sea oil and gas developments.

Fulmar is the sixth oil discovery by Shell/Essco in the last six years. Its fields account for about 30 per cent of the UK's proven offshore reserves.

## Most pay deals within guidelines, says CBI

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT

ABOUT 9.8m people have accepted Phase Three pay deals which will add less than 10 per cent to employment costs, the Confederation of British Industry will tell Mr. Denis Healey, Chancellor of the Exchequer, today.

The statistics, from the CBI's pay data bank, will provide some comfort for Mr. Healey in his discussions with the confederation about pay.

By May 15 the CBI had recorded 1,340 Phase Three settlements of which 88 per cent were within the 10 per cent Government guidelines. Another 1.5 per cent—Involving roughly 1.5m people—were in the 11 to 15 per cent range.

Included in the overall total are 1m workers covered by 458 self-financing productivity deals which generally add between 5 and 10 per cent to earnings. Half these productivity deals were linked to Phase Three settlements.

This leaves only 1 per cent of self-financing deals widely outside the guidelines. Neither the CBI nor

the Government expects the final weeks of Phase Three to see any significant change in this trend.

The CBI wants more flexibility in pay policy after Phase Three ends on July 31, although it stresses that moderation is essential.

So far, it has not given any particular percentage increase it would like to see during the next stage of the pay policy.

It believes an "absolute minimum" figure tends to become the norm.

However, the CBI will demand an end to government-imposed sanctions on companies in breach of a "voluntary" pay policy.

For the long-term, the CBI will return to its theme that a basic reform of pay determination is self-financing productivity deals needed and that, as a start, it might be a good idea for a Select Committee of Parliament to be set up to look at the subject.

There have been unofficial indications that neither the Prime Minister, civil servants nor the unions would be in favour of this approach.

Continued from Page 1

## Davignon

priced imports from third producers, and against low-cost nations.

When the Council of Ministers meets tomorrow, member governments will ask Viscount Davignon on behalf of the European steel industries to take further action to stabilise steel prices in Europe and to stamp out underselling by some producers.

Some countries, including Britain, will ask specifically for action against Bresciani, the small steelmakers of Northern Italy.

The unstable relationship between prices and production in the European steel market will be raised at a meeting on Wednesday of the consultative committee of the European Coal and Steel Community in Luxembourg.

The steel companies in Britain and the Continental member nations of the EEC are in broad agreement that the Davignon Plan, which has helped restore a measure of stability in European steel trading in the last six months, is in danger of being misdirected.

Steelmakers are saying that Brussels is insisting on more stringent rules.

In the opinion of other EEC steelmakers the action was too little and too late to rectify the disarray in the steel market.

Steelmakers are also pressing Brussels to insist on more vigilance by the customs and excise officials of the Nine to report on, and take action against, consignments of steel being sold in Europe by third nations at prices below the Davignon minimum.

## THE LEX COLUMN

## A troubled year at Metal Box

Index fell 1.0 to 474.5

resisting the old IRS ruling. And though Beckett and Colman was granted an exemption by the IRS one of the conditions for this was that the parent company was not permitted to guarantee U.S. subsidiary's borrowing.

While UK companies affected have been channelling their demands for a change in the U.S. requirement through the English Institute of Chartered Accountants, it looks as though a more recent initiative by a group of about a dozen of Switzerland's largest multinationals may have been the critical factor. They employed firms of U.S. accountants and lawyers to test their case that, as multinationals, it would be unfair to expect them to observe U.S. tax rules in their own home accounts.

The IRS ruling that foreign groups will at least 30 per cent of their operating assets outside their home country can do what they like in their consolidated returns suggests that the Swiss were very persuasive.

### Edinburgh's floater

Edinburgh's rather surprising decision to launch a £25m five year issue on the floating rate corporation stock market will give local authority treasurers something to talk about when they meet for their annual beaufest in Edinburgh next week.

Although it is considerably cheaper in terms of fees to raise a syndicated medium-term bank loan, Edinburgh reckons that on balance it is not losing out since, unlike three months ago, it would now have to concede a slightly higher margin than the standard 1% per cent point on stock issues.

Even so, the syndicated bank loan still looks a far more flexible instrument. There is no need to queue up at the Bank of England, the corporation group says it is happy with its central heating business, but is looking for further diversification in other sectors to the tune of anywhere between £20m and £100m. That is quite big talking for a group capitalised at under £200m, and could imply a degree of pessimism about

longer term profit prospects in the packaging industry.

### Albright & Wilson

Albright and Wilson says that

Tenneco's proposed cash offer of 165p per share is way below anything that it could be persuaded to support—but the odds are still stacked in Tenneco's favour.

It already has 49.8 per cent of the equity, plus conversion rights to another 0.7 per cent.

Albright's market price before the approach was just 123p—which was close to its previous peaks

and it is still trading at 165p. And Albright is on record with the view that its profits will be little changed this year. However, Tenneco does not want to look like a heavily multinational predator, and it is still trading at 165p.

Tough tactics, such as a market raid, may only be the last resort.

### LIFO/FIFO Switch

British companies with U.S. subsidiaries will no longer have to value U.S. inventories on balance it is not losing out since, unlike three months ago, it would now have to concede a slightly higher margin than the standard 1% per cent point on stock issues.

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### Weather

#### UK TODAY

CLOUDY with showers. London, SE. Cent S England, E Anglia, Channel Islands. Cloudy, outbreaks of rain. Max 19C (